

REQUEST FOR PROPOSALS

ALL PROSPECTIVE CONSTRUCTION MANAGEMENT FIRMS

REQUEST FOR PROPOSALS

Grady Ponce De Leon Level 1 Renovation and USP 800 Conversion GHS-D&C Project Number: F2025043 & F2025049

Grady Health System Department of Design & Construction is soliciting proposals for construction management services for the **Grady Ponce De Leon Level 1 Renovation and USP 800 Conversion (F2025043 & F2025049).**

The project will be located at 341 Ponce De Leon Ave NE, Atlanta, GA 30308

The RFP dated Friday, October 24th, 2025, will be posted on the Grady website prior to the *mandatory pre-proposal* meeting October 29th, 2025, at 10:30 AM, at Grady Ponce De Leon Clinic in the lobby, 341 Ponce De Leon Ave NE, Atlanta, GA 30308.

Proposals, in accordance with the RFP for Project Number: F2025043 & F2025049, are due Tuesday, 11/18/2025, at 5:00 PM.

Additionally, registration with VendorMate (through the following website: https://registersupplier.ghx.com) must be completed prior to proposal submission.

Sincerely,

Jake Thompson
Project Executive
Hammes Healthcare



Jenn EThrun

Grady Health System

Grady Ponce De Leon Level 1 Renovation and USP 800 Conversion

GHS - D&C Project Number - F2025043 & F2025049

Request for Proposal

Construction Management

Released: October 24th, 2025

Due Date: November 18th, 2025

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- Excel Version of Project Schedule of Value

1.0 GENERAL INFORMATION

Grady Health System is soliciting Proposals for Construction Management Services for the following project:

PROJECT: Ponce De Leon Clinic Renovation

PROJECT #: F2025043 & F2025049 LOCATION: 341 Ponce De Leon Ave NE

1.1 Introduction

Grady Health System ("GHS") is one of the Southeast's largest public hospital systems. With a delivery system that includes affiliations with public health organizations, medical education programs, and community advocates, GHS provides quality, cost-effective, and customer focused health care to residents of metropolitan Atlanta and citizens of the State of Georgia. Grady Health System is comprised of Grady Memorial Hospital (953 licensed beds), Crestview Health and Rehabilitation Center (388 licensed long-term care beds), the Infectious Disease Center (HIV/AIDS), the Loughlin Radiation Oncology Center, the Maloof Imaging Center, six (6) community health centers, the Regional Perinatal Center, the State of Georgia Poison Control Center, the Georgia Cancer Center for Excellence, The Marcus Stroke and Neuroscience Center, Grady EMS-Atlanta's 911 ambulance service, the region's premiere Level I trauma center and nationally renowned emergency medicine and burn centers.

GHS seeks to continue delivering patient focused health care to residents of metropolitan Atlanta and citizens of the State of Georgia.

GHS intends to update their Acute Care Center, Imaging Suite, and provide additional community outreach resources. Along with this project is a USP 797 Compounding Suite upgrade to a USP 800 Compounding Suite.

F2025043:

 1,000 SF Renovation of existing Pharmacy space to convert a USP 797 compounding room to a USP 800 compounding room.

F2025049:

- 8,000 SF renovation of an existing acute care clinic, imaging suite and old pharmacy space.
- The renovated space will accommodate and new X-Ray and Ultrasound suite along with exam rooms and community outreach services.
- Exterior skin point up and window replacement.

The information contained in this RFP about Grady Health System, its facilities, services and business practices are confidential, and should not be distributed or disseminated without the express written approval of Grady Health System.

Grady Health System's Design & Construction team manages all capital improvements, space planning, programming, architectural/engineering design, and construction for the Grady Health System.

Any questions regarding this RFP shall be submitted via e-mail correspondence to *Jake Thompson* at lthompson@hammes.com, copy to: *George Smith acsmith@gmh.edu*.

Contact with Grady Health System's administration, staff, and board members regarding this RFP is strictly prohibited during the selection process.

1.2 Project Overview

Project Description: These projects will run concurrently.

F2025043:

 1,000 SF Renovation of existing Pharmacy space to convert a USP 797 compounding room to a USP 800 compounding room.

F2025049:

- 8,000 SF renovation of an existing acute care clinic, imaging suite and old pharmacy space.
- The renovated space will accommodate and new X-Ray and Ultrasound suite along with exam rooms and community outreach services.
- Extensive exterior skin point up and window replacement.

Goals of this Effort:

The goals of the Ponce De Leon Renovation effort are to:

- Enhance patient care and experience by increasing the quantity of exam rooms to better serve the community.
- Ensure regulatory compliance and safety standards to provide a secure environment conducive to patient recovery and rehabilitation.
- Provide additional acute care services to the community.
- Increase Diverse Subcontractor Participation by:
 - Engaging Diverse Sub-suppliers in partnership and/or joint venture-ship roles.
 - Achieving a 30% minority spend to Diverse Suppliers for the services of this project.

Project Budget

Project budget to include construction costs for the Ponce De Leon project, to include new construction, is *To Be Determined*. Please provide Schedule of Values for each project F2025043 & F2025049.

Project Schedule

Key milestone dates below indicate the current best forecast and are subject to change.

Awarded CM Firm Start Date	Upon Contract execution firm shall be ready to
	begin work within (5) calendar days
Document Design Service Duration	July 2025 – November 2025
Design Development	October 2025
Exterior Scoping Narrative and Canopy Structural	Week of October 27 th
Details Addendum #1	
Permit Set	November 2025
Construction Documents	November 2025

Target New Construction Start Date	January 2026
Target New Construction Completion Date	July 2026

1.3 Qualifications and Expertise

The successful proposer will have a team with extensive experience in façade rehabilitation within healthcare environments, including at least one major façade renovation or three significant ground-up projects in their portfolio over the last eight years. The proposer must also demonstrate a strong track record of occupied space renovations in acute care settings.

Grady Health System (GHS) requires the successful Proposer to exhibit the highest standards of integrity and work ethics (e.g. confidentiality, diligence, and professionalism). The Bidder shall have experience in providing similar scope of work in similar institutions as described in this RFP.

GHS shall assess each Proposer's response and whether in the opinion of GHS, the Proposer is capable of undertaking and completing the scope of work delineated within this RFP in a satisfactory and timely manner.

GHS will award a contract only to a responsible Proposer that has the ability to successfully perform under the terms of this RFP.

Vendor Registration

All vendors are required to complete a Vendor Registration Application through the GHS electronic vendor registration process.

Once awarded a contract and all representatives must register prior to visiting any location or department of the health system.

All fees due are the responsibility of the awarded Vendor and their associates.

The registration allows GHS to manage the vendors supplying critical services to the health system, profile of the vendors and all representatives that visit the health system.

The electronic Vendor Registration Application can be completed on the GHS website at https://registersupplier.ghx.com

1.4 Evaluation Criteria and Process

The selection of the awardee to be engaged by GHS to accomplish the scope of work will be based on the following criteria.

- Demonstrating an understanding of this request for services
- Previous experience on projects of similar nature (including references)
- Management Plan
- Cost Proposal
- Diverse Subcontractor Supplier Plan (DSSP)
- Incorporation of Environmental Sustainability Measures

2.0 SCOPE OF WORK

GHS intends to bring the Construction Management team into the process during the design phase of the project. The Construction Manager at Risk shall operate as a member of the Project Team that will be responsible for the successful delivery of the project. It is the intent of GHS to engage the team of Owner,

Architect and Construction Manager early in the process to realize the full value of teamwork during preconstruction as well as construction.

The Construction Manager must be an organization that has proven ability to provide sound technical consultation during the design stage of the project and to act as manager of construction in organizing and directing construction activities on a project of similar scope and complexity to this one. The Construction Manager shall be responsible for detailed construction cost estimates and construction budget control. The Construction Manager shall also be responsible for review of design during the entire process with a view towards early value engineering, lifecycle costing, subcontractor coordination and phasing/scheduling, and direction of all other construction activities.

The Construction Manager must comply with the requirements of all applicable federal, state, and local laws. The Owner shall approve the awards of all construction subcontracts after evaluation and consideration of the recommendation of the Construction Manager. Prior to the commencement of construction phase services, the selected Construction Manager will propose for acceptance by GHS a Guaranteed Maximum Price (GMP) for all construction services.

Preconstruction Services for this Program will commence immediately upon selection of the CM and will carry through the completion of Contract Documents and the procurement of all of Work for the entire program. The Owner reserves the right to make reasonable changes to this schedule as program objectives require.

Preconstruction Services

- A. The Construction Manager shall develop a Master Construction Schedule beginning with the Construction Manager's mobilization and ending with Project Completion and Occupancy. The baseline schedule shall be developed in concert with the Budget Estimates and provide sufficient detail to clearly plot the critical path and allow a complete logistical analysis.
- B. The Construction Manager shall provide the Project Team continual input regarding constructability, availability of materials and qualified trades, cost/benefit analyses for building systems, and budget/schedule impact as the overall design is developed.

C. Budget/Estimates

The Budget Estimates are to be developed for each phase area of operation / permit package as outlined below with a high degree of collaboration with the entire Project Team:

Budget Estimate No.1: Prior to the completion of the Construction Documents and at the owner's
discretion, the Construction Manager will be required to submit a GMP. All inconsistencies,
qualifications, line-item contingencies, and general assumptions shall be represented with specific
cost detail.

It should be noted that Budget Estimates will become the basis for the GMP at GHS discretion. In addition to the Construction Manager's fee, the budget estimates shall include a <u>detailed</u> breakdown of general conditions, supervision, equipment, etc.

D. Value Engineering

The Construction Manager shall submit a detailed list of value engineering options and the associated estimated costs along with the submission of each Budget Estimate. The Construction Manager shall meet and work with the Project Team in the evaluation of the various options and incorporate selected options into the Budget Estimates. The Construction Manager shall participate as a Project Team member in maximizing the project value for GHS. A high level of collaboration will be required to incorporate this element in the design process. Cost value engineering is not to be an afterthought of this initiative.

Construction Phase

A. Site Safety Management / Infection Control

The Construction Manager shall collect and coordinate site-specific safety plans from each subcontractor. Set up procedures to hold all subcontractors accountable for meeting the safety requirements included within the Project Manual, and within their own Safety Plans. The Construction Manager shall also agree to abide by all Interim Life Safety Measures and Infection Control Policies currently in place by GHS.

B. Construction Quality Management

The Construction Manager shall monitor the work and report any non-conforming work to the Architect, make recommendations, submit plans of correction to the Owner and Architect for review and approval, and implement plans for correction accordingly.

C. Schedule

The Construction Manager shall notify owner on the week that a schedule variation occurs and shall manage the process to correct and recover any lost time. A recovery schedule shall be developed and submitted to the Owner for review within two weeks. The Construction Manager shall be responsible for the coordination of all schedules and work items.

The Construction Manager shall provide no less than monthly schedule updates clearly stating the current projected end date, identifying all float, and showing all progress. In addition to the monthly schedule updates, during construction the Construction Manager will be required to provide six-week "look-ahead" schedules at each project team meeting. Construction Manager shall present updated labor analyses as appropriate, stating whether manpower levels are adequate, and any plans of correction required.

D. Construction Coordination and Supervision

The Construction Manager shall provide coordination and *qualified* supervision as required to coordinate the work of the sub-contractors with each other and with the activities and responsibilities of the Construction Manager, the Design Team, the Owner, and other contractors. The Construction Manager shall provide organization, process, and on-site lines of authority to carry out the overall plan and achieve the cost, schedule, quality, and safety goals of the Owner.

The Construction Manager shall route and document all communication to both Owner and the Architect. The Construction Manager shall immediately provide documented analysis of all facts and communications relating to all potential claims to GHS. The Construction Manager shall create and implement written payment procedures for all contractors. The Construction Manager will be required to provide a Partial Release of Lien from each subcontractor that was paid the previous month included with the monthly application for payment. The Construction Manager shall create and implement written change order

procedures in concert with the Owner's contingencies and allowances. The Construction Manager shall develop and monitor an effective system of cost control, reflecting current cost claims against the budget, and projecting costs to completion monthly. The Construction Manager shall receive all submittal items from contractors and vendors, review them for general conformance with contract documents and the work plan, and shall forward them to the Architect with recommendation. The Construction Manager shall maintain current as-built and record documents at the site. The Construction Manager shall coordinate receipt, delivery, and unpacking of all Owner supplied materials that are not being received by the vendor or GHS.

Owner Provided Services

Grady Health System will contract separately for audio visual, materials testing, survey, commissioning, wayfinding, art consultant, and (potentially) medical equipment planning support services as required to implement the project. It is Grady's intent to procure all design services necessary for the successful completion of this project.

3.0 RFP SCHEDULE OF EVENTS

The following Schedule of Events represents the Owner's best estimate of the schedule that will follow. The Owner reserves the right to adjust the schedule as the Owner deems necessary.

RFP Issuance/Posting	Friday, October 24 th , 2025
Pre-proposal Meeting	Wednesday, October 29 th , 2025 at 10:30am
Exterior Scoping Narrative and Canopy	Week of October 27 th
Structural Details Addendum #1	
RFI's Due	Wednesday, November 5 th , 2025, at 5:00pm
Response to RFI's	Wednesday, November 12 th , 2025, by 5:00pm
RFP Proposal Due Date	Tuesday November 18 th , 2025, at 5:00pm
Target Award Date	Friday December 17 th , 2025

4.0 PROPOSAL FORMAT

Provide one (1) electronic copy of the proposal submitted to *Jake Thompson*; Jthompson@hammes.com with copy to *George Smith acsmith@qmh.edu*.

If you have already addressed these items within your Qualifications Package please just indicate and reference document, title, date, and location. We do not need you to send in information already provided.

- 1. **Cover Letter**: Provide a statement of interest. Include name and number for the primary point of contact should your firm be selected.
- 2. **Company Information:** Provide basic company information: Company name, address, indicate type of ownership, name of primary contact, telephone number, fax number, e-mail address, and company website (if available). Identify the office from which the project will be managed and this office's proximity to the project site.
 - a. Please disclose any ownership and/or relationships with Grady Health System.
 - b. Disclose whether the proposing entity or any shareholder, member, partner, officer, or employee thereof, is presently a party to any pending litigation or has received notice of

- any threatened `litigation or claim directly or indirectly bearing on Grady Health System or the Fulton-DeKalb Hospital Authority.
- c. Disclose the name and title of any of Grady Health System's and/or The Fulton-DeKalb Hospital Authority board members, officers, administration, employees, contracted employees or independent contractors that are employed by or affiliated with the Offeror's organization.
- 3. **Proposed Team Organization**: Provide your project team's organization chart to Include all consultants and sub-contractors per the requirements of this RFP.
 - a. Outline of proposed team to include any and all supplemental members you are proposing as part of your comprehensive team
 - b. Include resumes for key personnel only
 - c. Provide a matrix of key personnel that have recently worked together or collaborated with.
- 4. **Proposed Team Qualifications and Similar Project Experience:** Provide professional qualifications and description of experience for proposed project team. Provide information to support the following criteria:
 - a. Define team member's roles and responsibilities
 - b. Accreditation types and levels of lead staff
 - c. Clearly define and indicate specific team member experience with similar size and scope healthcare projects. Include:
 - i. Project name, location and dates during which services were performed.
 - ii. Brief description of project and physical description (square footage, number of stories, site area).
 - iii. Exact role team member performed on this project
 - iv. Owner's current contact information
 - d. Identify how team member added value on each project example
- 5. **Project Approach:** Provide a response to the following items, along with a description of any other concepts or qualities that differentiate your firm's approach to the project:
 - a. Explain your approach to construction management specific to Project Name project. Timeline is critical, please touch on your approach to ensuring your firm can meet the timeline and offer any insight or ideas around ways to expedite.
 - b. What unique understanding of similar projects will enable you to provide the best sequencing plan, coordination, and schedule?
 - c. What is your approach to managing quality, safety, and communication on a jobsite and externally?
 - d. Provide information on Sustainability efforts to include previously incorporated measures and best practices for projects with similar size and scope. Identify specific areas of opportunity related to the Project Name project.
 - e. Outline your approach to ensuring minority and diverse business enterprise participation.
 - i. Tier I and Tier II spend is counted towards the supplier diversity goal
 - 1. Tier I is defined as the supplier getting paid directly from Grady, often referred to as the Prime
 - f. What unique understanding of similar healthcare projects will enable you to provide costsaving ideas for incorporating state-of-the-art design intent for this project? Be specific to the size and scope of the Project Name project.

g. Describe examples within the past two years of strategies that your firm has employed to help Owners lower the cost of similar capital projects? Be specific as it relates to the scope of the Project Name project.

6. Project Logistics Plan & Schedule

Based on the information given, provide your recommended sequencing logistics plan and schedule. Include your firm's ideas that may improve project delivery.

7. Design Development Budget Estimate

Provide an Excel worksheet (Provided by D&C) with the complete Schedule of Values for the proposal.

8. Value Proposition

Description of why this team is best suited to the project and what skillset or approach differentiates this team from other construction management firms.

9. Proposed Fee

- a. Provide a fee as outlined in this RFP.
- b. Appendix E Bid Form is included and should be filled out accordingly.

10. RFP Project Documents

- a. APPENDIX A: AUTHORIZATION FORM
- b. APPENDIX B: CONTRACTOR WORK REQUIREMENTS
- c. APPENDIX C: SUPPLIER DIVERSITY
- d. APPENDIX C-1: BUSINESS IDENTIFICATION AND NONDISCRIMINATION
- e. APPENDIX C-2: SUPPLIER DIVERSITY DEFINITIONS
- f. APPENDIX C-3: SUPPLIER DIVERSITY PLAN
- g. APPENDIX C-4: DIVERSE SUPPLIER SUBCONTRACTING PLAN (PROGRAM MANAGEMENT)
- h. APPENDIX C-5: CERTIFICATION OF EFFORTS
- i. APPENDIX C-6: STATEMENT OF INTENT
- j. APPENDIX C-7: LETTER OF COMMITMENT TO DIVERSE SUPPLIER SUB-CONTRACTING PLAN (DSSP)
- k. APPENDIX E: PROPOSAL FORM
- I. APPENDIX E-1: BID WORKSHEET (LIVE EXCEL AS ADDENDUM)
- m. APPENDIX E-2: SCHEDULE OF VALUES
- n. APPENDIX E-3: Exterior Visual Assessment

Submittal of Questions or Clarifications: Questions about any aspect of the RFP, or the project, shall be submitted in-writing via e-mail by 5:00pm, Wednesday, November 5th, 2025, to: Jake Thompson; **Jthompson@hammes.com** and copy to **George Smith gcsmith@gmh.edu**, Kevin Ewalt, **KEwalt@Hammes.com**, and Mary Lindeman **Mary.Lindeman@cdhpartners.com**.

RFP electronic proposals are to be received no later than 5:00pm <u>EDT</u>, November 18th, 2025 @ 5:00PM. Hard copies are <u>not</u> required for this submission.

5.0 SUPPLIER DIVERSITY

Diverse Business Enterprise Utilization

It is an overall objective of GHS to encourage involvement by Diverse Business Enterprises as contractors and suppliers in business activities generated by GHS, while assuring that such activities will be conducted in accordance with all applicable laws. It is the declared policy and intent of GHS to strive to maximize participation of Diverse Business Enterprises through all business contracting opportunities. GHS is committed to ensuring that Diverse Business Enterprises are given every opportunity to participate in contracting opportunities.

In adherence to GHS's commitment to Supplier Diversity, Solicitors of a GHS contract must clearly as defined by GHS herein, demonstrate good faith effort to achieve the Supplier Diversity goal set forth. By the documentation of Direct Tier II goods and/or services to be purchased from Diverse Business Enterprises certified by one (1) or more of the third party certification agencies recognized by GHS. Such spend with Diverse Business Enterprises will be monitored. In connection with such monitoring, Contracted GHS Suppliers will be required to report Diverse Supplier Spend to GHS monthly in a manner in GHS's sole discretion. In addition, a copy of reported Diverse Supplier spend, must be attached with the submission of any invoices to GHS. Failure to demonstrate the defined Good Faith Effort to achieve GHS's Supplier Diversity goal, objectives, or to report in a manner prescribed by GHS, shall be a material breach of any controlling contract between GHS and Contractor or vendor.

GHS prohibits discrimination on the basis of race, color, gender, religion, national origin, or disability in connection with employment of any person, or the award of any contract. GHS will provide equal opportunities without regard to race, color, gender, religion, national origin, or disability, by requiring that any vendor doing business with GHS provide equal opportunity to persons and businesses employed by, or contracting with the supplier of products and services to GHS.

The Supplier Diversity Goal for this Solicitation is 30 % of the total contract value

GHS® expects that the policies, programs and practices of its vendors/Contractors are carried out in an equitable fashion and that Certified Diverse Business Enterprises are afforded an equitable opportunity to share in contract/subcontract opportunities.

Vendors interested in doing business with GHS® are required to sign the Certification below and complete the Contract Compliance Section in its entirety and submit it with their bid response.

SUPPLIER DIVERSITY PLAN

In addition to the proposal submission requirements, each vendor must submit a Supplier Diversity Plan (Appendix C) with their proposal. The respondent must outline a plan of action to encourage and achieve participation by CERTIFIED DIVERSE BUSINESS ENTERPRISES as it relates to this RFP.

Required Forms and Economic Opportunity Plan Statement:

In order for the bid package to be considered complete, Bidders must submit the following completed documents included in this RFP package.

These documents are considered a part of and should be submitted with the Bid. Failure to provide the information on the part of the Bidder will result in the bid being determined non-responsive.

Vendors utilizing a joint venture partner, subcontractor or consultant will be required to submit a monthly utilization report, formatted to GHS° specifications. No changes or substitutions may be made to this Supplier Diversity Section without the written consent from an authorized GHS° representative. Request for changes/substitutions by the Vendor must be made to GHS° in writing to include reason for the change, how the contract will be impacted, dollar amount and any other pertinent information. Vendor shall comply with the submitted plan, unless a written approval from an authorized GHS° representative has been received.

Grady Health System contact information for Supplier Diversity and Equity can be found here:

Crystal King

Director, Supplier Diversity and Equity 404.616.4507 caking@gmh.edu

These individuals should be utilized as a resource to aid in your efforts when developing your supplier diversity plan and can be used as a resource to enhance the certified diverse business enterprise participation.

Resources and websites to utilize:

- City of Atlanta Supplier Diversity Management System (gob2g.com)
- Georgia GDOT Oracle BI Interactive Dashboards Directory of Prequalified Contractors (ga.gov)
- MARTA Supplier Diversity Management Program (diversitysoftware.com)
- Fulton County <u>Compliance and Certification Online System Fulton County, GA</u> (<u>diversitycompliance.com</u>)

6.0 PROCESS FOR SELECTION

Admissibility

Appendix D Must be completed (filled out) and submitted to GHS-D&C by Friday November 7th, 2025 @ 4:00PM.

To be admissible, a bid must adhere to the requirements and content for submissions outlined in this RFP. Failure to adhere to this format may eliminate the bid from any further consideration, as determined at the sole discretion of GHS-D&C.

Furthermore, bids from bidders who are currently debarred by Grady Health System, by any local jurisdiction or agency, and/or involved in any litigation with The Grady Memorial Hospital Corporation or Grady Health System will not be considered admissible.

Analysis of Proposals & Award

- Proposals will not be opened publicly. All parties submitting proposals will be notified in writing of the results of their submission.
- GHS will not consider any exceptions, exclusions, and/or clarifications. The proposal will be considered for completing services per scope of work described in this RFP.
- In evaluating proposals, the selection will be based on determination of Responsibility and a determination of Responsiveness.
- GHS-D&C reserves the unqualified right to request additional information or meetings with any proposer to visit previous or current project sites, or to visit their premises, if deemed necessary to arrive at a fully informed decision.
- The award will be to the responsible and responsive proposer whose proposal conforms to all material specifications, terms and conditions as set forth in the proposal, with the lowest price, provided his/her proposal is reasonable and is to the interest of GHS to accept it. No proposal shall be considered for award if the proposer is not responsive to the essential requirements of the solicitation or is submitted by a non-responsive proposer.

Appendix A: Authorization/Certification Form

Firm:		
To whom it may concern:		
This is to certify that:		
NAME:	TITLE:	SIGNATURE:
assignment.	documents and, if the firm is selected nderstands and agrees to be bound b	, the contract for this y the terms and conditions of the Request for
Ву:		
NAME:		
TITLE:		
PHONE: ()		
SIGNATURE:	DATE:	

Note: this form may, at the firm's discretion, be replaced by another document to the same effect.

Appendix B: Contractor Work and Permit Requirements

PROJECT NAME: <u>Ponce De Leon Clinic Renovation</u>
PROJECT LOCATION: <u>341 Ponce De Leon Ave NE</u>

PROJECT NO. <u>F2025043 & F2025049</u> PROJECT MANAGER: <u>Jake Thompson</u>

Hospitality Program: Quality care for our patients is the key component in everything we do. Our Hospitality Program is centered around the values of safety, service, friendliness, helpfulness, courtesy, communications, response, privacy, dignity, respect, listening and professionalism. The purpose of this pledge is to let you know, for your acknowledgement, that everyone working in Grady Hospital has a stake in quality patient care, patient comfort and patient safety. By supporting these values, you will have a direct impact on our patients.

BADGE AND PERMITS Obtain Vendor Badge (must present valid ID and Project No. from Plant Operations Customer Service). A TB Skin Test (PPD) is required if on site for three or more days. PPDs may be obtained through GHS Employee Health Services (15A) at the expense of the contracting company. Area work/burn permits and utilities shutdown requests are secured prior to starting work.	INFECTION CONTROL All extra materials, debris, and trash are to be removed before moving to the next area or at the end of the day. No eating or drinking in hospital occupied work areas. All evidence of eating or breaks taken on a secured construction site must be removed before end of day. Maintain appropriate construction barriers.
INSURANCE Vendor must have proof of liability and workman's compensation insurance on site.	SHUTDOWNS No Mechanical or electrical systems may be shutdown or turned off for any reason without the GHS Project Manager and Facilities Management's assistance. Plan your work so that seven (7) calendar days notice can be given for all shutdowns. Request for Utilities Shutdown Permit required.
FIRE SAFETY Communicate to the FCC, ext. 5-3956, the area where you will be working: 7 A, B, C. etc. Approved barriers must be in place <u>prior</u> to beginning work. Safety and/or the GHS Project Manager must approve temporary barriers.	CEILING TILES Replace all ceiling tiles by the end of the day, even if work is not completed. Ceiling or ceiling tile removal for access to work or inspection will be tagged with the project permit number, GHS Project Manager's name and contact number. Damaged or discolored tiles should be noted before the project begins, or the contractor will be held responsible. Ceilings that are out for long periods of time must have protection or approval from Epidemiology/ Safety to protect patient's health and welfare.
FIRESTOP Cover all wall or slab holes with temporary covers to maintain compartment integrity. After task completed, penetrations must be permanently sealed with Fire Stop. Communicate to GHS Project Manager any penetrations and/or repairs. The GHS Project Manager and/or Safety must inspect all patched penetrations prior to covering.	SAFTEY Contractors are to provide fully charged, with pull pin seal, approved (must have a current inspection/service tag) fire extinguishers in the construction areas. Be conscious of all signage and surroundings. Do not obstruct hallways and corridors. Keep doors closed to mechanical spaces construction areas. All clothing must meet OSHA requirements.
SMOKING No smoking on premises. Use dedicated smoking areas outside of building.	CUTTING & CORING Observer to be posted to watch "blind side" of cutting, if coring, or if demolition is to be done.
COMMUNICATION DEVICES Use of cell phones <u>prohibited</u> throughout the hospital. Cellular telephones and 2-way radios may cause electromagnetic interference affecting life support and other critical equipment. Vulnerable, sensitive areas have signage restricting radio-transmitting devices within that vicinity.	SECURITY AND STORAGE Immediate work area secured to keep all others out. Secure all equipment when not in use or attended. Work with GHS Facility Development if project storage space is needed for overnight, or any length of time. Stairwell travel should allow re-entry every 5 th floor, if some stairwell doors are found to be locked. Assigned access cards and keys are for the contractor's use only. No "piggy-backing" is allowed. All assigned keys must be turned over to the foreman/project manager at the end of the day.
HOUSEKEEPING Do not obstruct hallways and corridors. Keep doors closed to mechanical spaces and construction area. The construction area shall be kept in a neat condition at all times. Combustible boxes and scrap materials shall be disposed of daily. Provisions shall be made to avoid the tracking of dust outside of the construction area. No refuge is to be left at any entry. Contractors will not use hospital equipment to clean up their projects.	UTILITIES All company owned equipment (power cords, etc.) must be inspected and approved by Safety/GHS Electrical Department prior to use. When using electrical equipment, a GFCI will be used.

PARKING

The GHS-PM will designate available parking areas for contractor employees. Parking space at GHS is limited and workers may be required to park some distance from their work place. Violation of this requirement will result in towing of the vehicle at the owner's expense.

ELEVATORS

Contractors shall move material in an elevator specifically designated by GHS-PM. This elevator shall be designated the "Construction" elevator. The contractors are required to vertically migrate through the building using the stairs or construction elevators.

OPEN FLAMES/HOT WORK

Open flames of any kind require a burn permit obtained through the GHS Project Manager. This also applies to cutting and welding forms. A recent inspected and approved "ABC" fire extinguisher shall be kept at the work site at all times. Approved barriers are required for arc-welding.

SMOKE DETECTORS

A network of smoke detectors protects Grady, which send a signal to the Fire Command Center (FCC). Dust, fumes, smoke, water and heat can set off the detectors. Plan your work so that seven- (7) days notice can be given to temporally take the smoke detectors out of service in the construction area. Request for Utilities Shutdown Permit required. Plant Operations may temporarily disconnect smoke alarms.

STANDARDS OF CONDUCT

Use dedicated elevators for the transportation of equipment. Always yield to Grady patients, staff and daily business. Follow GHS directives during emergency responses and drills. Use of profane and abusive language is prohibited. No profane or derogatory verbiage on apparel. Keeping volume down on radios is required.

GHS TELEPHONE NUMBERS

Frequently used numbers inside GHS:

GHS Plant Operations/Facility Management: 5-3960

GHS Facilities Development: 5-4291

Compliance Coordinator: Jinx Rainwater: 5-5291 Safety Office: 5-5356

Plant Operations: Duty Engineer: 404-837-0005

GHS Emergency: 911# Cardiac Arrest: 5-5555 Fire Commander Center: 5-3956

Housekeeping: 5-4065

HAZARDOUS MATERIALS

Before starting any work within GHS, conformation must come from the Asbestos Coordinator, Tyrone Williams (x5-9650), that the area is free of Asbestos Containing Material (ACM). ACM or presumed ACM is regulated by the Environmental Protection Agency (EPA) and must not be disturbed by non-asbestos abatement contractors. Work through project managers to insure compliance. No flammable storage on site. The Fire Command Center (FCC) and the Safety Department must be aware of all flammable products brought into Grady needed for task. Material Safety Data Sheets must be made available upon request, for contractor supplied products and materials.

SCHEDULING

Any work needing to be performed outside of regular hours (0700-1700) or on weekends, must be pre-scheduled (requested in writing) through the GHS Project Manger one week in advance. Any secured areas, (i.e. 4th and 13th floors or locked offices), will not allow access and will need to be scheduled 48 hours in advance for work to be done in these areas.

OCCUPIED AREAS

It is expected that contractor employees working in occupied areas, including, corridors, be sensitive to patients, staff and the public. Yelling, foul language, dirt and debris without barricades, unattended ladders, toolboxes and materials are not permitted.

TOILETS

Contractor personnel shall only utilize staff toilets as directed by your Supervisor. It is expected that use of toilets by contractor personnel will not result in any additional cleaning requirements.

INTERIM LIFE SAFETY MEASURES

These are a series of administrative actions that must be taken to compensate for construction deficiencies or activities. They include:

- Ensuring that exits provide free and unobstructed egress. 1.
- 2. Ensuring free and unobstructed access to emergency departments.
- 3. Ensuring that fire alarm, detection, and suppression systems are not impaired.
- 4. Ensuring that temporary construction partitions are smoke tight and non-combustible.
- 5. Providing additional fire-fighting equipment and personnel
- Prohibiting smoking in or near construction areas. 6.
- Reducing flammable loads through revision of storage, housekeeping, and debris removal practices.
- 8. Conducting additional fire drill(s) each quarter.
- Increasing hazard surveillance of buildings, grounds and 9.
- Training personnel when structural features are compromised.
- Conducting organization wide safety programs to ensure awareness of hazards.

FIRE SAFETY MEASURES: In the event of a fire, the following steps should be taken:

Rescue anyone in immediate danger.

Alert/alarm by activating the nearest pull station (typically located at most stairwells or proximal to elevator lobbies).

Contain the fire by closing doors, windows and turning off fans

Extinguish (Pull the pin, Aim at the base of the fire, Squeeze the trigger and Spray in a sweeping motion) the fire as time allows, and continue to evacuate.

CONCURRENCE: I HAVE READ, UNDERSTAND AND PLEDGE TO SUPPORT PATIENT CARE AS OUTLINED ABOVE. I UNDERSTAND FAILURE TO COMPLY WITH THESE REQUIREMENTS CAN RESULT IN DISMISSAL FROM THE PREMISES.

SIGNATURE / FIRM: DATE:

APPENDIX C CONTRACT COMPIANCE CERTIFICATION

CERTIFICATION:

I certify that the statements made by me in this Contract Compliance Section are complete and true to the best of my knowledge and belief and are made in good faith. I understand that if I knowingly make any misstatements of facts, I am subject to debarment from participation in future GHS° contracting opportunities, held liable for breach of contract and subject to the enforcement of any remedies available under the contract or as a matter of contract law. I agree that no changes shall be made to this section without the written consent of GHS°.

Authorized Representative Signature		
	Title:	
Authorized Representative Printed Name		
	Date:	

APPENDIX C-1: BUSINESS IDENTIFICATION AND NONDISCRIMINATION

(TO BE SUBMITTED WITH QUALIFICATIONS)

Part I – Business Identification (definitions on Appendix C-2). Please indicate if your company qualifies as one of the business designations below:

		Yes	No
Small Business			
If yes, please check the following reason(s) that apply:			
Less than 100 EmployeesLess than \$1,000,00	0.00 in gross annual receipts		
Minority Business Enterprise			
If yes, please indicate the percentage of minorities who own, control or operate your company:			
African American %	Asian American %		
Hispanic/Latino %	Pacific Islander %		
Native American %	Other %		
•	·		
FEMALE BUSINESS ENTERPRISE			
If yes, please indicate the percentage of women who own,	, control or operate your company:		
%			
LOCAL SMALL BUSINESS			
If yes, please indicate in which county your company is loc	ated?		
DeKalbFultonBusiness location in b	oth countiesOther		
ARE YOU RESPONDING AS A CONSULTANT?			
IS YOUR COMPANY CERTIFIED AS ONE OF THE BUSINESS D	ESIGNATIONS ABOVE?		
If yes, please give the certifying agency and include a copy	of your current certification with your proposal		
response.			
·			
tal percent of participation by one of the above listed design	gnations %		

PART II - NONDISCRIMINATION POLICIES AND PROCEDURES

	Yes	No
Are you an individual and do not employ anyone?		
If yes, you do not need to complete the remainder of the questions.		
Does your company have an Equal Employment Opportunity/Affirmative Action statement posted on company		
bulletin boards?		
Do you notify all recruitment sources in writing of your company's Equal Employment Opportunity/Affirmative		
Action employment policy?		
Do your company advertisements contain a written statement that you are an Equal Employment		
Opportunity/Affirmative Action employer?		
Do you belong to any unions?		
If yes, have you notified each union in writing of your commitments to non-discrimination?		
Does your company have a collective bargaining agreement with workers?		
If yes, do the collective bargaining agreements contain non-discrimination clauses and/or your Equal Employment		
Opportunity policy covering all workers?		
Does your company, at least annually, maintain a written record of and review the Equal Employment Opportunity		
policy and Affirmation Action obligations with all employees including those having any responsibility for		
employment decisions?		
Do you conduct, at least annually, an inventory and evaluation of minority and female personnel for promotional		
opportunities and encourage these employees to seek, train and prepare for such opportunities?		
Do you conduct, at least annually, a review, of all supervisors' adherence to and performance under the vendors,		
and contractor's Equal Employment Opportunity policies and Affirmative Action obligations?		
Is there a person in your company who is responsible for Equal Employment Opportunity? If yes, please give name,		
phone and email address.		
		İ

Is there a person in your company who is responsible for Equal Employment Opportunity phone and email address.	sible for Equal Employment Opportunity? If yes, please give name,		
Please explain any no answers, use additional paper as necessary:			
Authorized Representative Signature:	Date:		

APPENDIX C-2: SUPPLIER DIVERSITY DEFINITIONS

(M/WBE) National Minority Supplier Development Council: A minority-owned business is a for-profit enterprise, regardless of size, physically located in the United States or its trust territories, which is 51% owned, operated and controlled by minority group members, defined from the following:

Asian-Indian - A U.S. citizen whose origins are from India, Pakistan or Bangladesh.

Asian-Pacific -A U.S. citizen whose origins are from Japan, China, Indonesia, Malaysia, Taiwan, Korea, Vietnam, Laos, Cambodia, the Philippines, Thailand, Samoa, Guam, the U.S. Trust Territories of the Pacific or the Northern Marianas.

African American - A U.S. citizen having origins in any of the Black racial groups of Africa.

Hispanic - A U.S. citizen of Hispanic heritage, from any of the Spanish-speaking areas of the following regions: Mexico, Central America, South America or the Caribbean Basin only.

Native American - A person who is an American Indian, Eskimo, Aleut or Native Hawaiian, and regarded as such by the community of which the person claims to be a part.

(WBE) Women's Business Enterprise National Council: A Woman-Owned Business Enterprise is an independent business concern that is at least 51% owned and controlled by one or more women who are U.S. citizens or Legal Resident Aliens; whose business formation and principal place of business are in the US or its territories; and whose management and daily operation is controlled by one or more of the women owners.

(LGBTBE) National Gay and Lesbian Chamber of Commerce: Includes businesses physically located in the United States or its trust territories that are at least 51 percent unconditionally owned and operated by at least one lesbian, gay, bisexual and/or transgender (LGBT) person or persons who are either U.S. citizens or lawful permanent residents. In addition, they must exercise independence from any non-LGBT business enterprise.

(VBE) Veteran-Owned Business - A small business that is at least 51% owned, operated and controlled by one or more veterans.

(DVBE) Service-Disabled Veteran-Owned Business - A small business that is at least 51% owned, operated and controlled by one or more veterans with a service-connected disability.

U.S. Small Business Administration:

(DBE) Small Disadvantaged Business - A small business that is at least 51 percent owned, operated and controlled by one or more individuals who are both socially and economically disadvantaged.

HUBZone Business - A small business operating in a "Historically Underutilized Business Zone." HUB zones are defined at http://map.sba.gov/hubzone/init.asp

APPENDIX C-3: SUPPLIER DIVERSITY PLAN

(TO BE SUBMITTED WITH BID)

<u>Present Commitment</u>: Offeror shall submit its present commitment and business plan to facilitate and promote the participation of Diverse Suppliers by the completion of Appendix C-4 in its entirety. Diverse Business Enterprises utilized as Tier II contractors and suppliers must be certified by one or more of the 3rd Party Certification Agencies recognized by GHS.

<u>Post-award performance</u>: The specific, measurable performance criteria included in the Proposal for present commitment to Diverse Suppliers shall, subject to negotiation and mutual consent, become part of the awarded contract as specific, measurable requirements of vendor performance for the duration of the contract. Such spend with Diverse Business Enterprises will be monitored. In connection with such monitoring Vendor will be required to report to GHS monthly, in a manner in GHS's sole discretion, all direct and/or indirect certified spend with Diverse Business Enterprises.

SUPPLIER DIVERSITY CERTIFICATION:

I certify that the statements made by me in this Supplier Diversity Section are complete and true to the best of my knowledge and belief, and are made in good faith. I understand that if I knowingly make any misstatements of facts, I am subject to disqualification and debarment from participation in future GHS contracting opportunities, held liable for breach of contract and subject to the enforcement of any remedies available under the contract or as a matter of contract law. I agree that no changes shall be made to this section without the written consent of GHS.

Authorized Representative Signature	2	
Title	Date	
11616	Date	

APPENDIX C-4: DIVERSE SUPPLIER SUBCONTRACTING PLAN (PROGRAM MANAGEMENT)

(TO BE SUBMITTED WITH BID)- SUPPLIER DIVERSITY

The following are questions concerning the efforts your company will make to ensure that Diverse Supplier's will have an equitable opportunity to compete for lower tier subcontracts associated with the Grady Health System agreement:

What product/service areas do you envision the inclusion of Diverse Suppliers and how is this determined?
How are Diverse Supplier capabilities determined by your company?
How will you ensure the maximum possible inclusion of Diverse Suppliers in all of your purchasing solicitations (i.e Request for Proposals, Request for Information, and Request for Quotes, etc.)?
How will your company ensure that Diverse Suppliers are made aware of upcoming subcontracting opportunities and how will you prepare them to respond appropriately?
How will you monitor your company's Diverse Supplier subcontracting performance to this agreement and make any adjustments to achieve the subcontracting plan goals?
Will your Diverse Supplier subcontracting administrator:
Yes / No
Develop and maintain bidders' lists of Diverse Suppliers from all possible sources
Oversee the establishment and maintenance of your company's contract and subcontract award record associated with this Grady Health System agreement?
Conduct or arrange the training of your company's purchasing personnel on the Grady Health System agreement goals and processes to achieve this goal?
Review purchasing solicitation documents to remove statements, clauses, etc. which may tend to prohibit Diverse Supplier participation
Screen proposed purchasing solicitation documents for subcontracting opportunities and implement appropriate procurement policies and procedures to improve and increase opportunities to Diverse Suppliers
Introduce Diverse Suppliers to company purchasing personnel based on commodity or service in which these vendors may have a mutual or potential concern
Maintain records demonstrating that procedures have been adopted and implemented to comply with th reporting requirements and supplier diversity goals within the Grady Health System
Prepare and submit monthly, required Diverse Supplier reports to Grady Health System?

DIVERSE SUPPLIER SUBCONTRACTING PLAN (DSSP) PG.2

(PROPOSED DSSP PLAN TO BE SUBMITTED WITH BID, FINAL PLAN TO BE PRESENTED AT SCHEDULE OF VALUES MEETING)

In adherence to GHS's commitment to Supplier Diversity, GHS suppliers must clearly as defined herein, demonstrate good faith effort to achieve the 30% Supplier Diversity goal set forth by documenting the Tier II direct goods and/or services to be purchased from Diverse Business Enterprises certified by one or more of the 3rd party certification agencies recognized by GHS. Such spend with Diverse Business Enterprises will be monitored. In connection with such monitoring Contracted GHS Suppliers will be required to report to GHS monthly, in a manner in GHS's sole discretion, all direct spend with Certified Diverse Business Enterprises.

G	Company Name:GHS Business Unit:Phone Number:			Agreement Te GHS Business Vendor Conta				
D 	escription of goo	ds/services pro	ovided under	this primary a _l	greement (include ı	name of project if appl	icable):	
th	/ho will be respornis contract?					ontracting activities d		
	ddress:					ne:		
	ax:					ail Address:		
	ax					all Address		
S -	tate the total doll	lar value planne	ed to be subc	ontracted ass	ociated with this GI	HS agreement:		
		tors associate	ed with this G	HS project ar	nd the projected sp	have identified that opend amounts with e	ach company:	et .
Vendor Name	Address	Contact	Phone	Email	Certification Type	Business Classification (Product/Service)	Direct Projected Sped in Dollars	Direct Projected Spend by Percentage

Title

Authorized Representative Signature

Date

APPENDIX C-5: CERTIFICATION OF EFFORTS

APPENDIX C-5: NOT REQUIRED IN PROPOSAL – REQUIRED AT GMP CONFIRMATION

Vend			·	
	lame: fy that the following effor	rts were made to achieve Co	RFP Number:	nation
a k c	provided written not contract or to provide on Direct mailing, electrons provided interested of specifications of the fallowed certified diversal of the electrons of the fallowed certified diversal of the electrons of the fallowed certified diversal of the electrons of the fallowed certified diversal of the fallowed certified div	ices to certified diverse buse the serviceYes No onic mailing, facsimile or testrified diverse business encontract in a timely manner erse business enterprises thange, and allowed sufficientiation interested certified diversed or unacceptable with one	ertified Diverse Supplier particitions enterprises who have the lephone requestsYesNo enterprises with adequate information assist them in responding to the opportunity to review specificat time for review prior to the barse business enterprises, and court sound reasons based on a total participation.	capability to perform the work of the nation about plans, requirements and o a solicitationYesNo ications, blue prints and all other RFP oid deadlineYesNo lid not reject certified diverse business
	opportunitiesYes	No ted the referenced certified		nd requested a bid. The responses I
	Name and Address of certified diverse business enterprises	Type of work and Contract Items, Supplies or Services to be Performed	Response	Reason for Not Accepting Bid
-				
L		(if additional space is re	equired this form may be duplic	ated)
I here		iverse business enterprises nse. I further certify that ef	•	lified" to submit bids to provide goods lish "Joint Ventures", and said entities
Reaso	ns for the "Unavailability	" or being determined "Und	qualified";	
Subm	itted by:			
Autho	orized Representative Sign	nature	Title	

Date

APPENDIX C-6* STATEMENT OF INTENT

TO BE COMPLETED BY ALL KNOWN JOINT VENTURE PARTNERS/ SUBCONTRACTORS/CONSULTANTS

APPENDIX C-6 NOT REQUIRED IN PROPOSAL — REQUIRED AT GMP CONFIRMATION

Vendor:		
RFP Name:	RFP Number:	
	agrees to enter into a contractual agreement with	
Prime Contractor	, who will provide the following goods/services	
Joint Venture Partner/Subcontractor/C	Consultant	
in connection with the above referenced RFP a	·	
for an estimated amount of \$	or% of the total contract value	
Prime Contractor	Joint Venture Partner /Subcontractor/Consultant	
	s Contract Compliance Section of the bid, contingent upon award and em with to the aforementioned Prime Contractor.	
I hereby certify that this statement is true and	correct:	
Prime Contractor Signature:	Joint Venture/Subcontractor/Consultant Signature:	
Print Name:	Print Name, Title and Date:	
Title:	Address:	
Date:	Phone	
	Fax:	

This form may be duplicated as needed

APPENDIX C-7: LETTER OF COMMITMENT TO DSSP PROJECT TARGET

To:	Grady Health System
From:	
Subject: Letter of Commitment t	to Diverse Supplier Sub-Contracting Plan (DSSP) Project Target
Project #:	
Project Name:	
DSSP Target Participation: %	
Dear Grady Health System,	
target identified above. We under	hereby submits this Letter of Commitment to achieve the DSSF erstand the intent, the procedure, and the importance of Grady's we are confident in our team's ability to achieve the stated goal.
Guaranteed Maximum Price (GN	nd accepts that our firm's continuation in this project beyond the IP) Change Order will be dependent on submitting an acceptable DSSP meet the goal we are committing ourselves to.
Change Order and will further de	will be submitted completely and thoroughly as a part of the GMP etail our firm's commitment to the subcontractors we will engage to on, our firm will provide the Monthly Reporting of diverse supplier
subcontractors who qualify as Di participate in and with advocacy	me in Preconstruction and prior to the GMP Change Order to seek out verse Suppliers. We will conduct outreach activities, and actively organizations and affiliations where we can meet and engage Diverse achieving the goals of the Supplier Diversity Program.
Sincerely,	
(Five Forestian)	
(Firm Executive)	Notary Public
Sign, Print, Date	

APPENDIX D: PROPOSAL FORM

To:	Grady Health System					
Projec	t: Ponce De Leon Renovation					
GHS-D	&C Project # F2025043 & F2025049					
Date:						
(full na	tted by: ame) ddress)					
1.	OFFER Having examined the Place of the Work, all matters referred to in the Request for Proposal prepared by Grady Health System, Design and Construction Department for the above-mentioned project, we, the undersigned, hereby offer to enter into a Contract to perform the professional services requested for:					
	Ponce De Leon Clinic Renovation F2025043 & F2025049 for Estimated	d Cost of:				
	dollars, a	nd 00/100				
	in lawful money of the United States of America, \$.00				
	This Estimated Price comprises of the following break out costs:					
	Estimated Cost of Construction for the Ponce De Leon Clinic:					
	Interior Fit-out: MEP & FP:	\$ \$				
	General Conditions <u>Lump Sum</u> for the Ponce De Leon Renovation	\$				
	General Requirements <u>Lump Sum</u> – Ponce De Leon Renovation	\$				
	CM Services Fee for Ponce De Leon: (state (%) fee of cost of work)	%				
2.	ACCEPTANCE This offer shall be open to acceptance [and is irrevocable] for sixty [60] days from the proposal closing date.					
	If this proposal is accepted by Grady Health System- Design & Construperiod stated above, we will: -Execute the Agreement within two [2] days of receipt of Not-Furnish the required Insurance within two (2) days of receipting -Commence work within five [5] calendar days after written I	tice of Award. t of Notice of Award.				
3.	CONTRACT TIME All professional services will be completed in accordance to "Section 4 construction administration due dates that will be set forth in the Eng	=				

4.	ADDENDA
	The following Addenda have been received, and the associated modifications considered, and all costs are
	included in the Estimated Sum Price.
	Addendum # Dated
5.	PROPOSAL FORM SIGNATURES
	The Corporate Seal of
	(Proposer - print the full name of your firm)
	was hereunto affixed in the presence of:
	(Authorized signing officer Title)
	(Seal)
	(Authorized signing officer Title)
	(Seal)
	If the proposal is a joint venture or partnership, add additional forms of execution for each member of the
	joint venture in the appropriate form or forms as above.

APPENDIX E: SUPPLEMENTAL DOCUMENTS

The following documents are to aid in the process but are not final. Please use the Design Development plans as a guide to assume the intended scope of work. Any updates or changes will be provided as an Addendum to this RFP or assessed upon contractor selection.
END OF DOCUMENT