The Quality and Regulatory Committee of Grady Memorial Hospital Corporation convened on Monday, May 9, 2016 at 1:45 p.m. in the Administrative Conference Room located at 80 Jesse Hill, Jr. Drive S.E., Atlanta, Georgia 30303.

**Committee Members Present**
Henry W. Grady, III  
Christian P. Larsen, MD  
Valerie Montgomery-Rice, MD  
Erica Qualls-Battey  
James Dallas

**Committee Staff Present**
Robert Jansen, MD, Staff Liaison  
Kelvin Holloway, MD, Staff Liaison  
Rhonda Scott, PhD, RN, Staff Liaison  
Chad VanDenBerg, Staff Liaison

**Committee Members & Staff Absent**
John Haupert, President, CEO  
Kelly Loeffler  
Timothy Jefferson, Esq., Gen. Counsel, Staff Liaison  
Sharon Bent-Harley, MD  
Michael Russell  
Pierluigi Mancini, PhD  
Lisa Borders, Chair

**Others Present**
Kimberly Mays  
Lina George  
Annette Bernard  
Lawrence Sanders, MD  
Yolanda Wimberly, MD  
Judy Shepard, RN

**Call to Order**
Henry Grady called the QRC meeting to order at 1:45 p.m. and the Confidentiality Statement was read.

**Approval of Minutes**
The Committee unanimously approved the March 14, 2016 minutes.

**UNFINISHED BUSINESS** – None
NEW BUSINESS

Chief Medical Officer’s Update – Robert Jansen, MD

Dr. Jansen presented the medical staff and advance practice providers for appointments, reappointment consideration (the providers are noted in the Board packet). The Committee approved the recommendation.

Grady
- Initial Appointments – 3
- Reappointments – 44
- Advanced Practice Providers Initial – 10
- Advanced Practice Providers Reappointments – 7
- Extended Focus Professional Practice Evaluation - 16
- Ongoing Professional Evaluations – 129
- Resignations – 0

Hughes Spalding
- Initial Appointments – 1
- Reappointments – 10
- Advanced Practice Providers Initial – 0
- Advanced Practice Providers Reappointments – 0
- Extended Focus Professional Practice Evaluation - 0
- Ongoing Professional Evaluations – 74
- Resignations – 58

Action: It was motioned and seconded to approve appointments and reappointments. Motion was carried.

Dr. Jansen reported the following information:
- Grady is within the timeframe of the upcoming Joint Commission survey. The survey will take place between now and July 8, 2016.
- Dr. Peter Reeves was recently hired as the new Acute Care & Trauma Surgeon and will start at the end of June 2016.
- Dr. Jansen also informed the committee that the hospital was on full diversion on April 25, 2016 due to bed shortage. Other hospital emergency rooms have become overwhelmed with Grady’s diversions. A discussion took place regarding protocol for mass casualties. A crisis management plan should be shared at the next QRC meeting.
The Medical Staff Bylaws and the Medical Staff Rules & Regulations have been approved and posted on the GradyNet for review.

Dr. Jansen discussed the need to incorporate Hughes Spalding staff with Grady staff under the same tax identification number. This will be discussed during the full Board meeting.

**Quality Pillar Update – Chad VanDenBerg**

- The 2016 Quality Pillar Goals include decreasing hospital acquired conditions (HAC) by 15% from 246 to 209 by December 2016 and improve the mortality ratio below the 25th percentile by the third quarter of 2016. The 4th quarter 2015 clinical Outcomes Report showed the rate at the 6th percentile.
- The Clinical and Performance Improvement report indicated that there were 12 serious patient safety events reported the 1st quarter of 2016. These serious events included the HAPU, CAUTI, CLABSI, SSI and Injuries from falls.
- Next steps include implementing Critical Care Strategy, Patient Safety Indicators, Clinical Care Initiatives, and prioritizing the focus on Just Culture and Patient Safety Reliability.
- The mortality rate was on target at 0.7% during the last quarter of 2015.

**Patient Safety, Accreditation, & Regulatory Activities – Kimberly Mays**

- Ms. Mays shared a brief summary of Safety Events reported by month on harm and no-harm incidents. In 2014 the pre-mean number was 341 and the 2015 post-mean number was 525 indicating a 54% increase (exceeding the goal of 20%). There have been 12 serious events reported year-to-date. Root cause analyses are conducted on all incidents that cause harm to patients.
- Incidents reported in categories E, F, G, H, & I totaled 290 during the first four months of 2016. The events and categories were described.
- Action steps were summarized and will be implemented in two phases.
- The Just Culture in Patient Safety was described emphasizing console for reducing human error, coaching to recognize at-risk behavior, and punishing conscious reckless behavior.
- In preparation for the Joint Commission Survey, Readiness Roundings are being conducted throughout the hospital to maintain a constant state of readiness. Grady is within the timeframe for The Joint Commission survey.
**Further Discussions** – None

**Adjournment** – Having no further discussions, the QRC meeting was adjourned at 3:00 p.m.

Submitted by:                            Approved by,

Robert Jansen, MD, EVP, CMO, CQO, COS  Henry Grady, III
Staff Liaison                            Chair
Quality & Regulatory Compliance Committee Quality & Regulatory Compliance Committee