

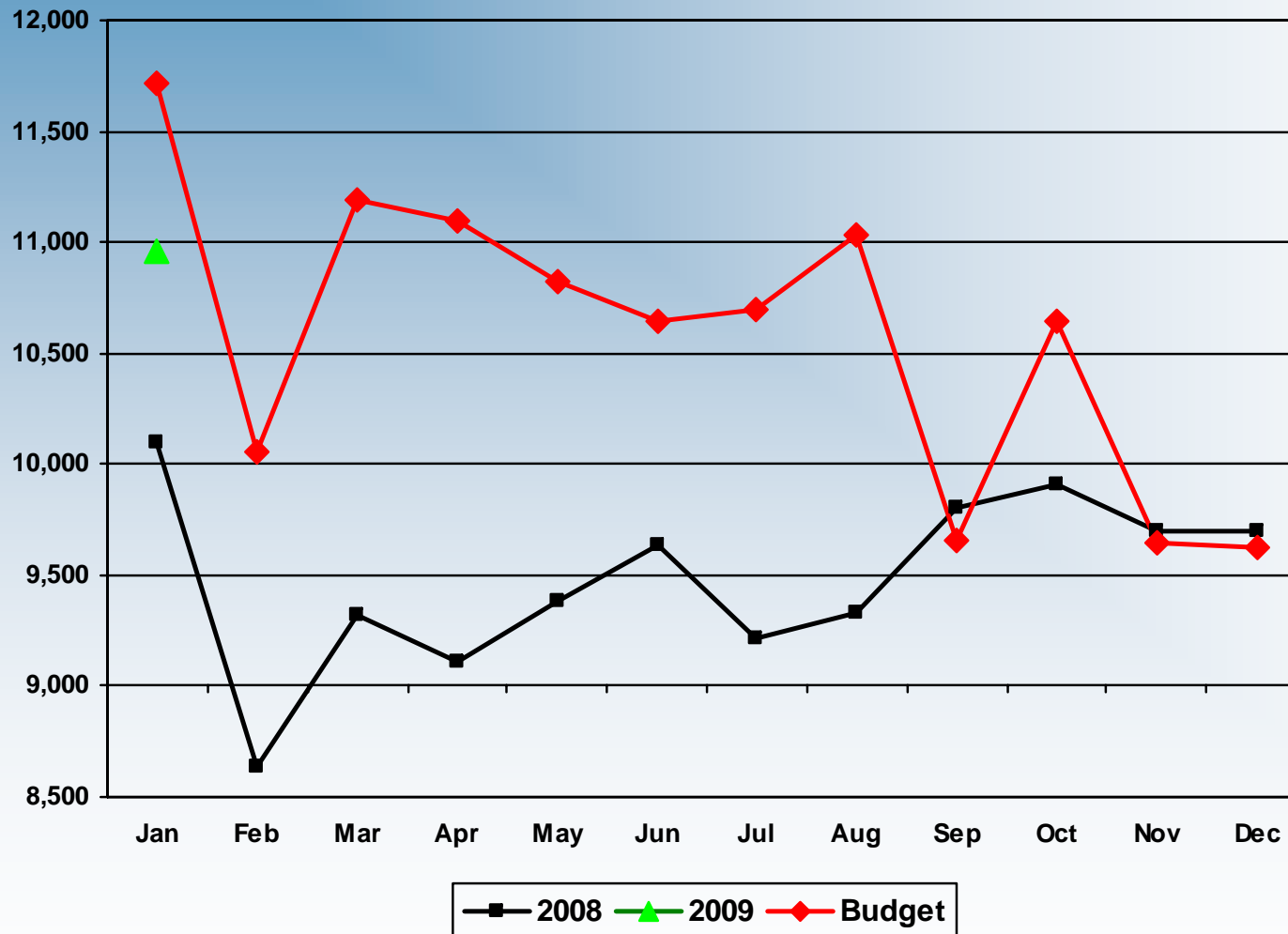
FINANCIAL PERFORMANCE REPORT

JANUARY 2009



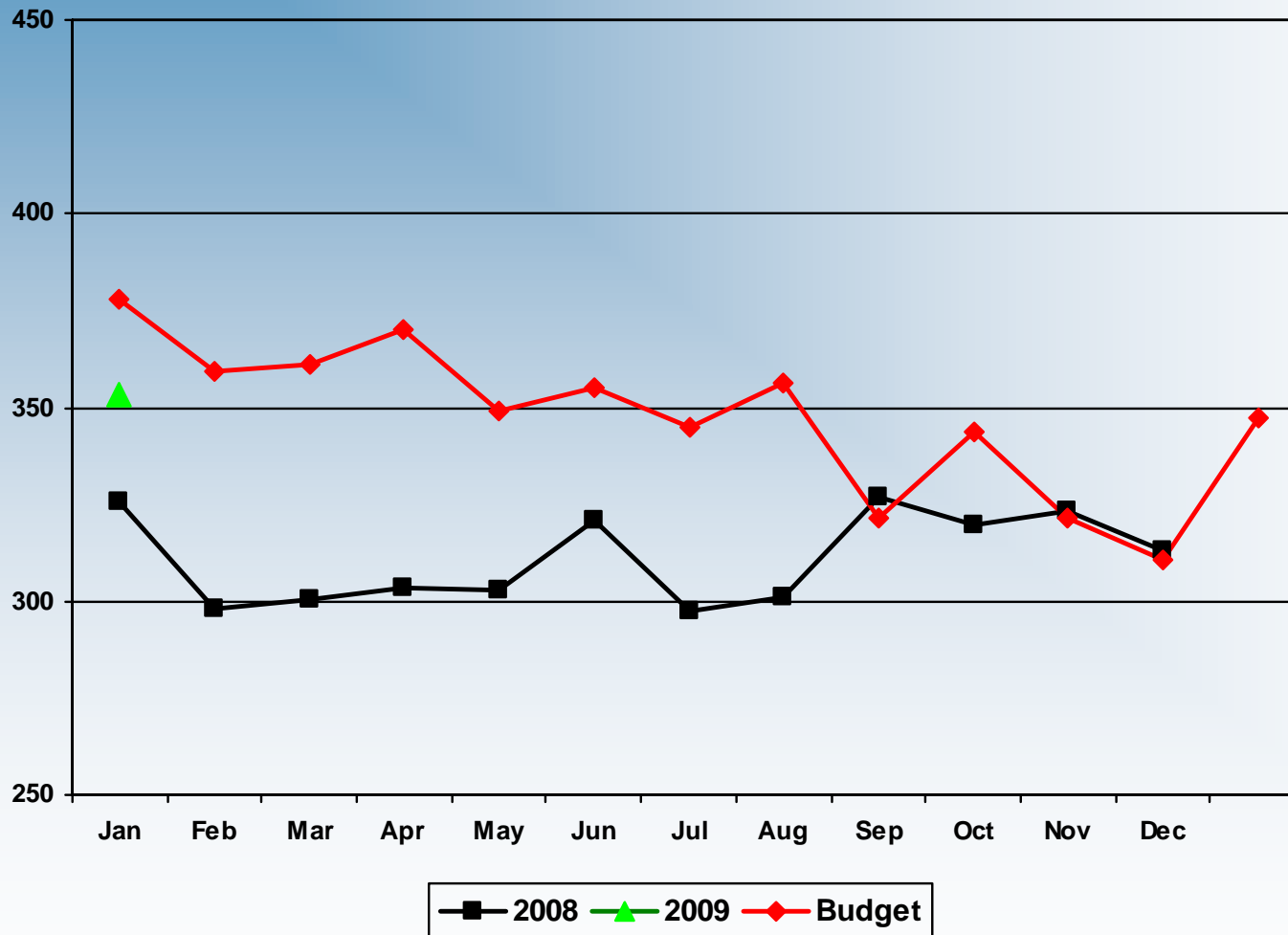
Exceptional Care. Remarkable Services. Extraordinary Grady.

Emergency Department Visits



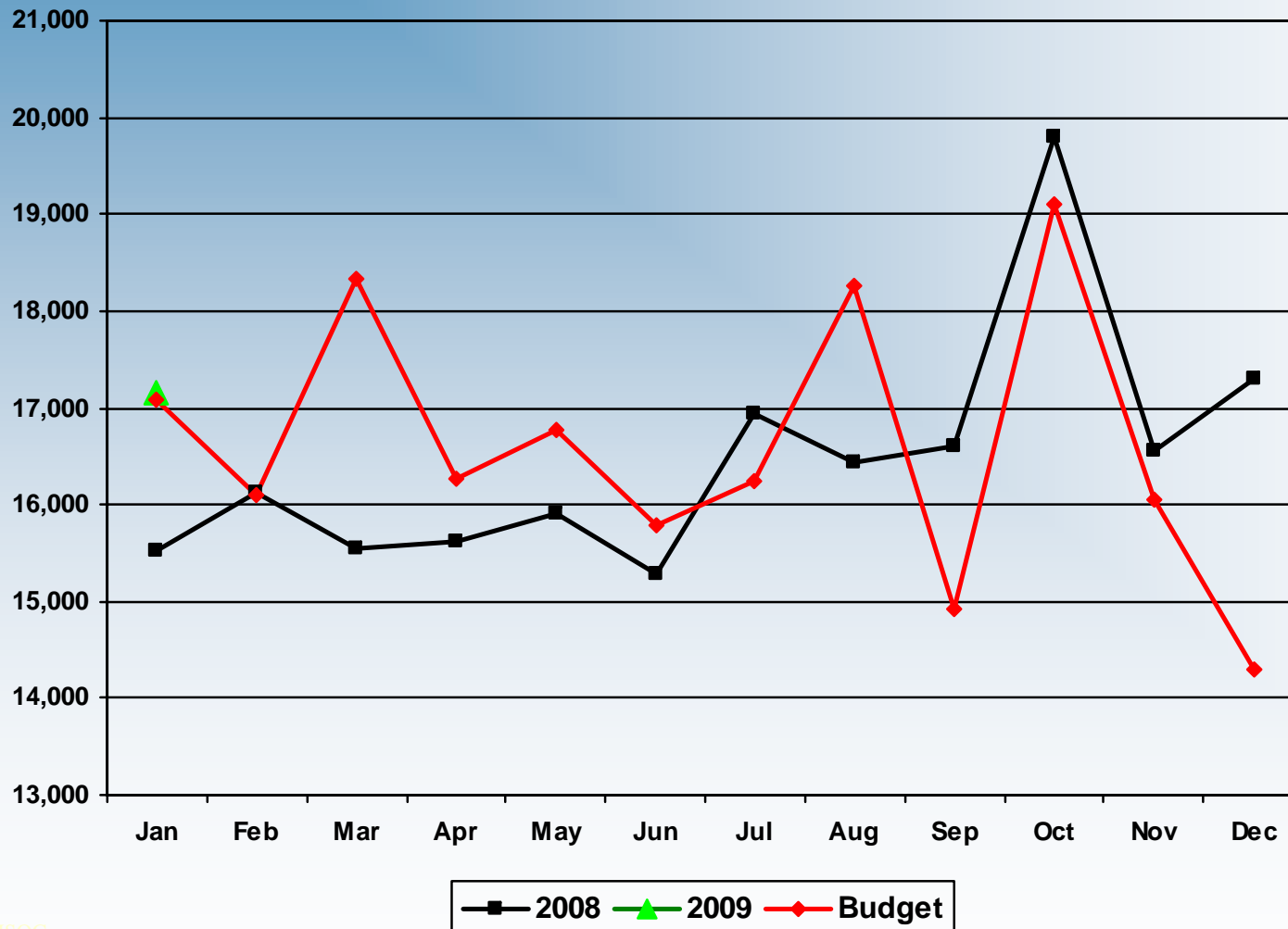
Excludes HSOC

Average Emergency Visits per Day



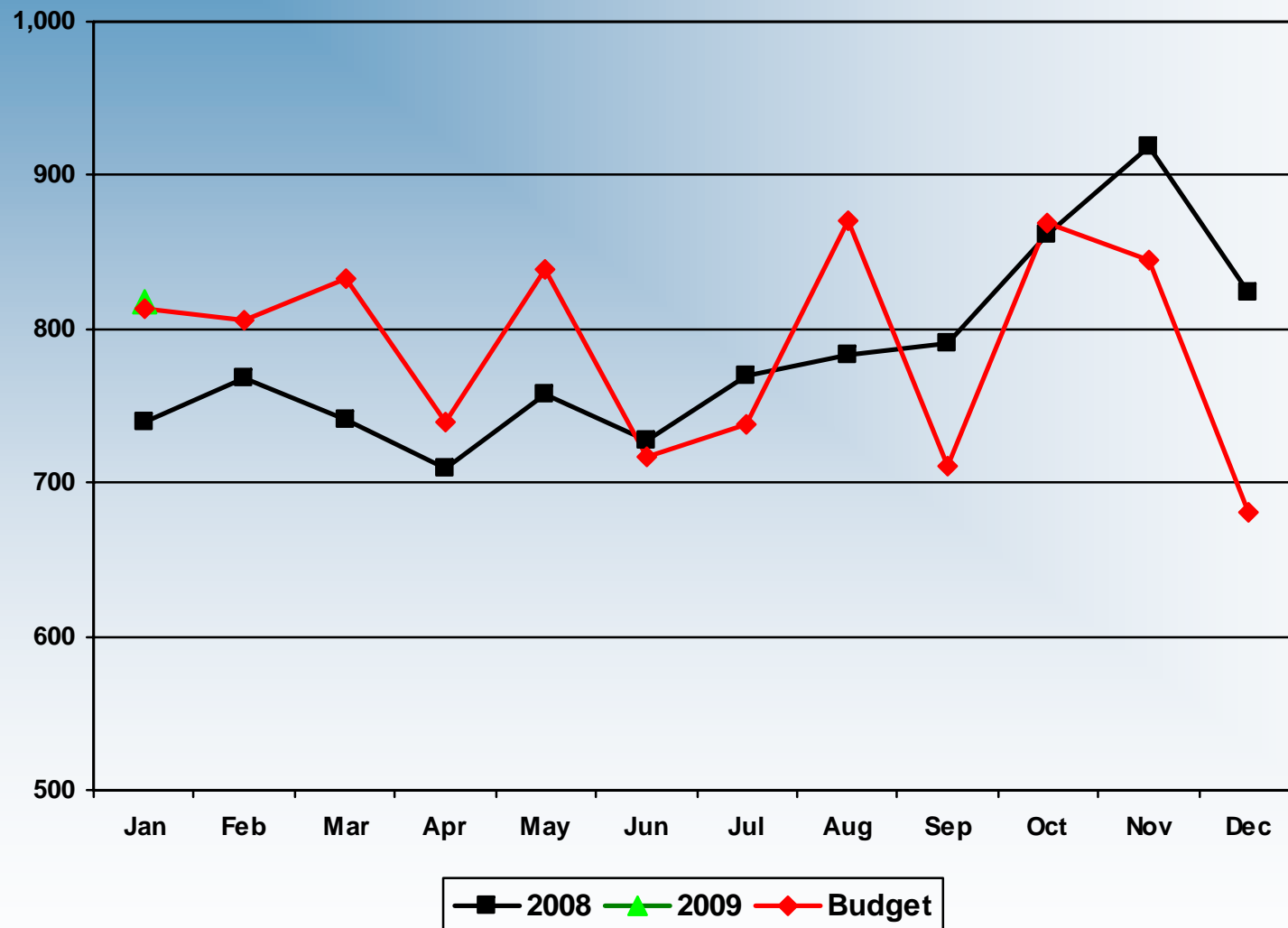
Excludes HSOC

Neighborhood Clinic Visits



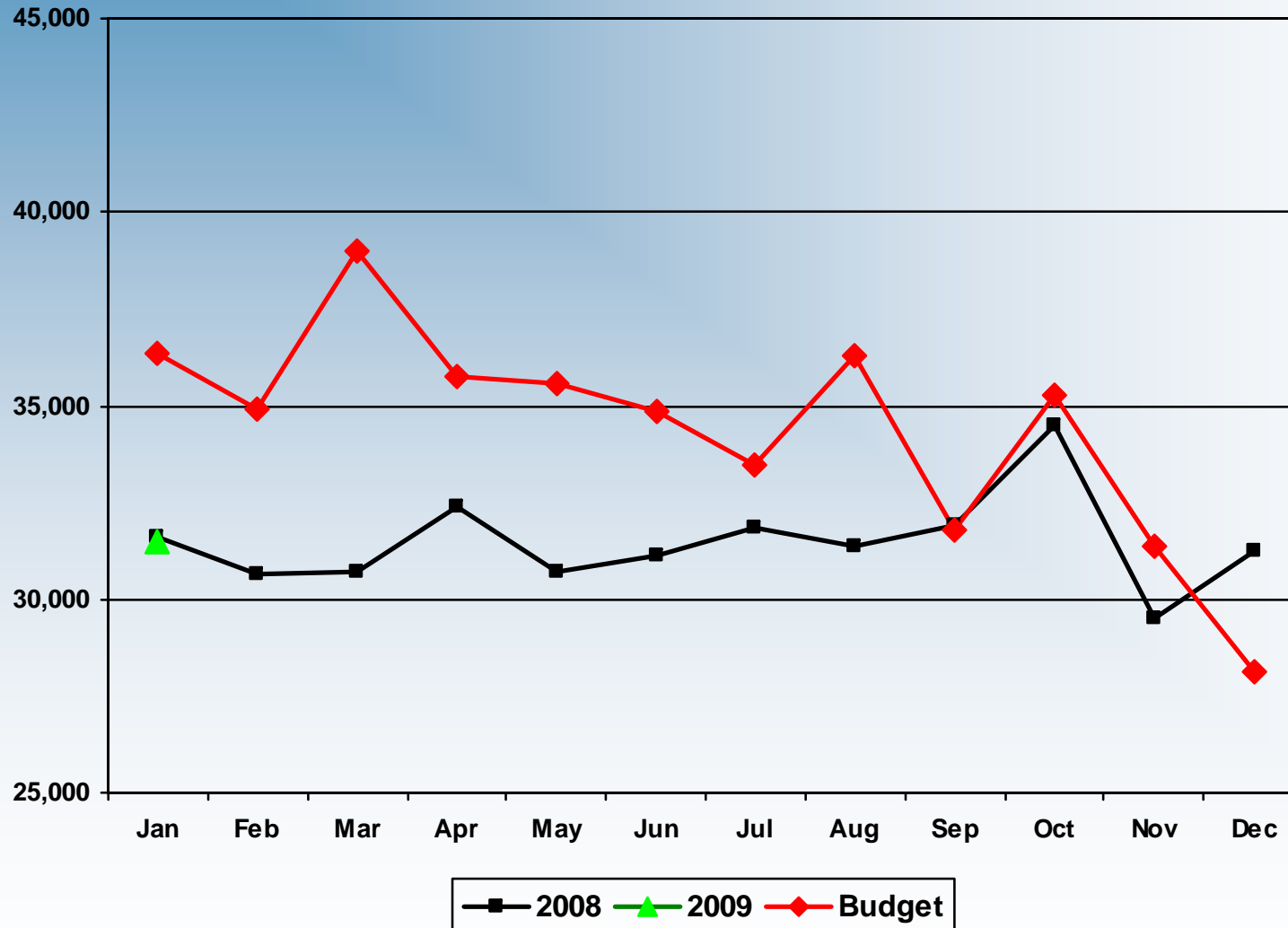
Excludes HSOC

Average Neighborhood Clinic Visits Per Day



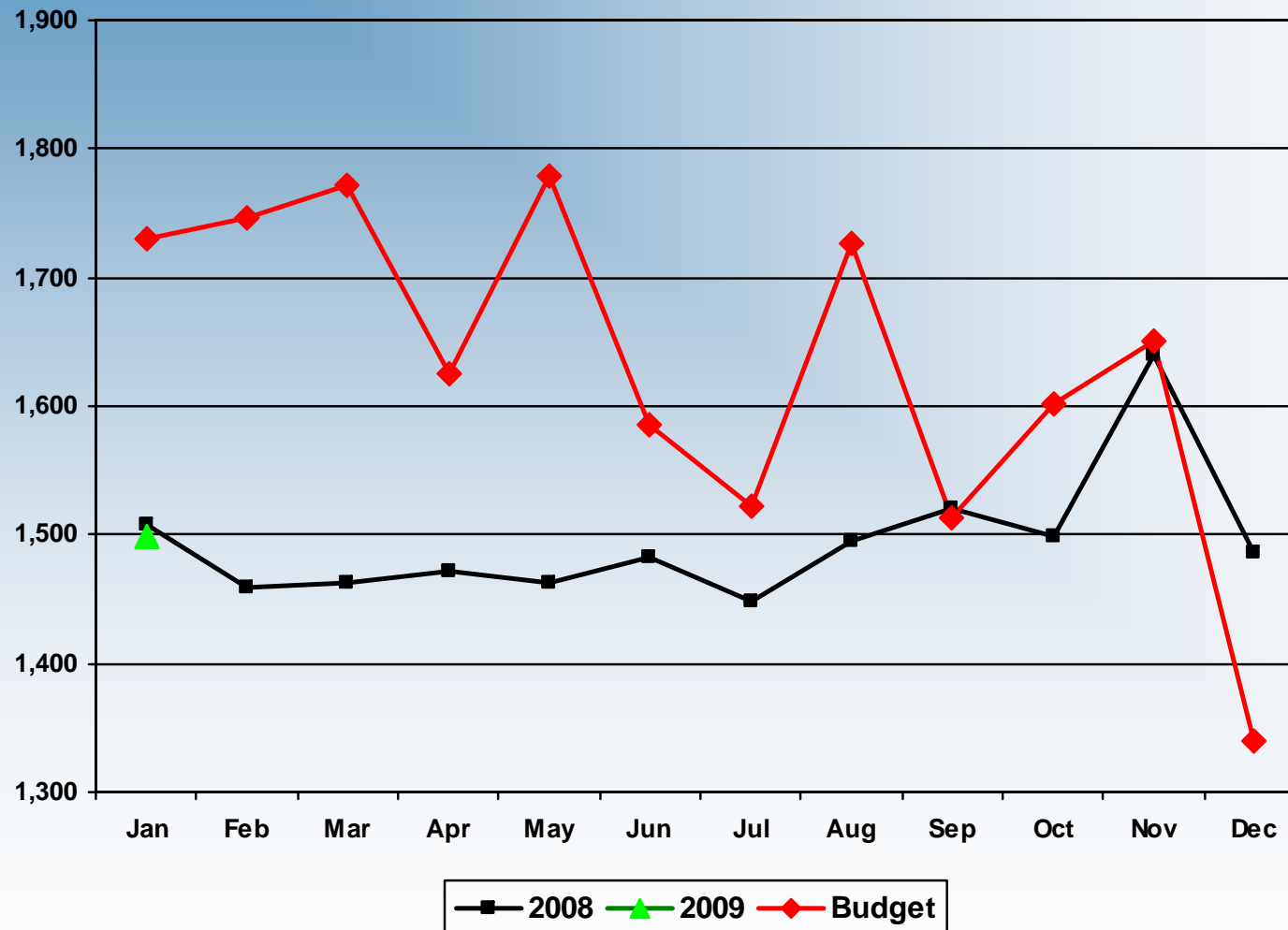
Excludes HSOC

On-Site Clinic Visits



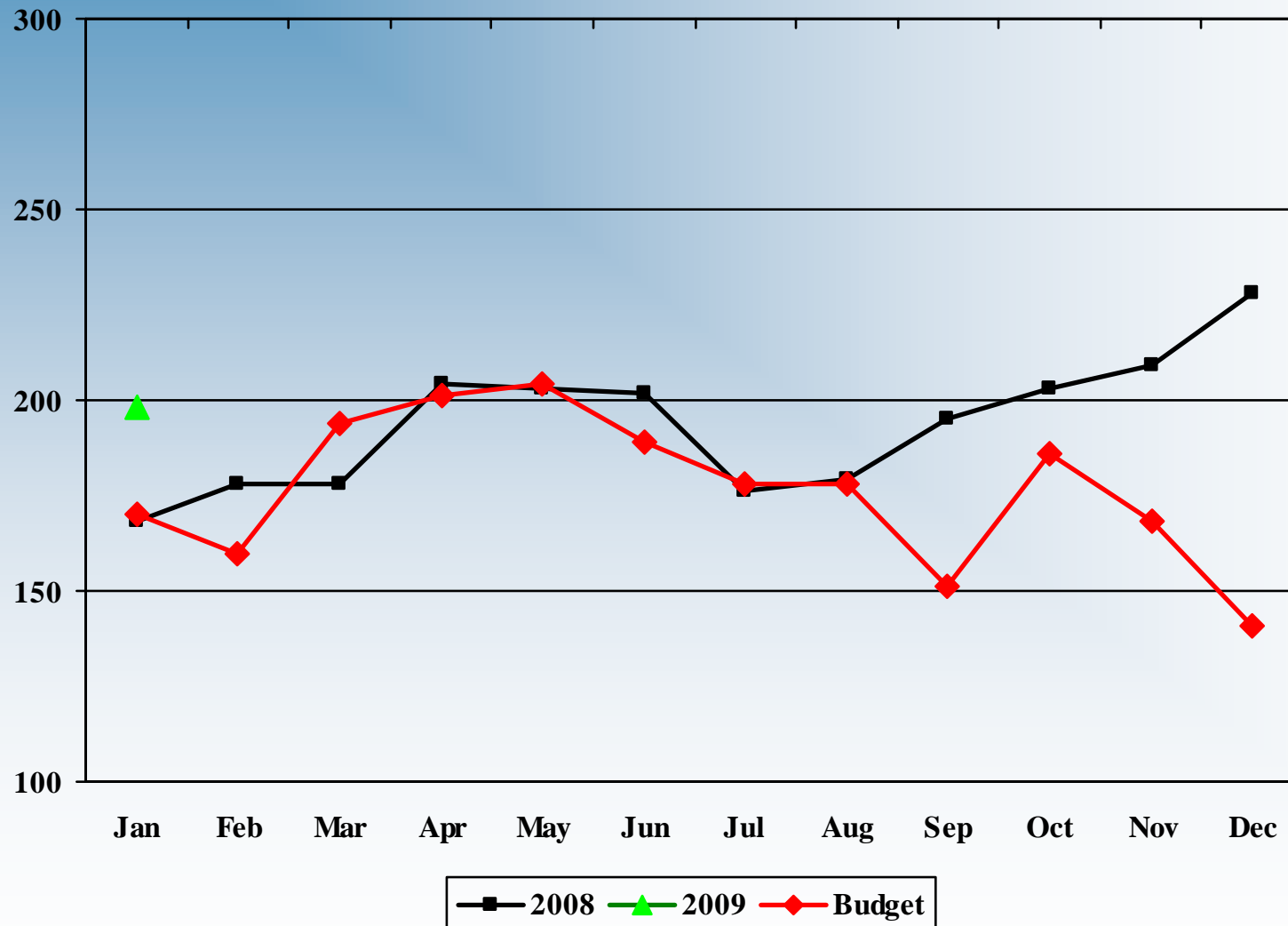
Excludes HSOC

Average On-Site Clinic Visits per Day



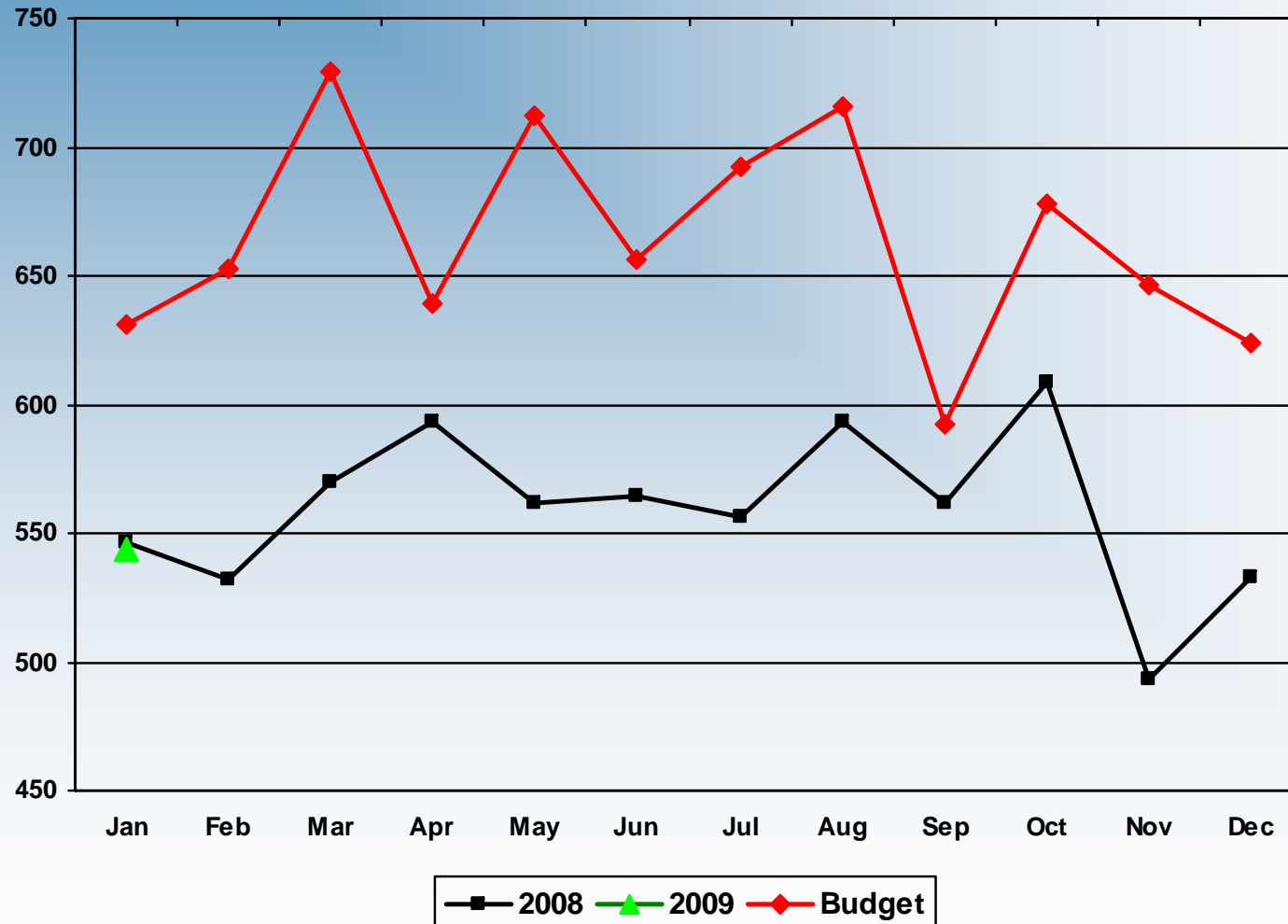
Excludes HSOC

Outpatient Surgeries



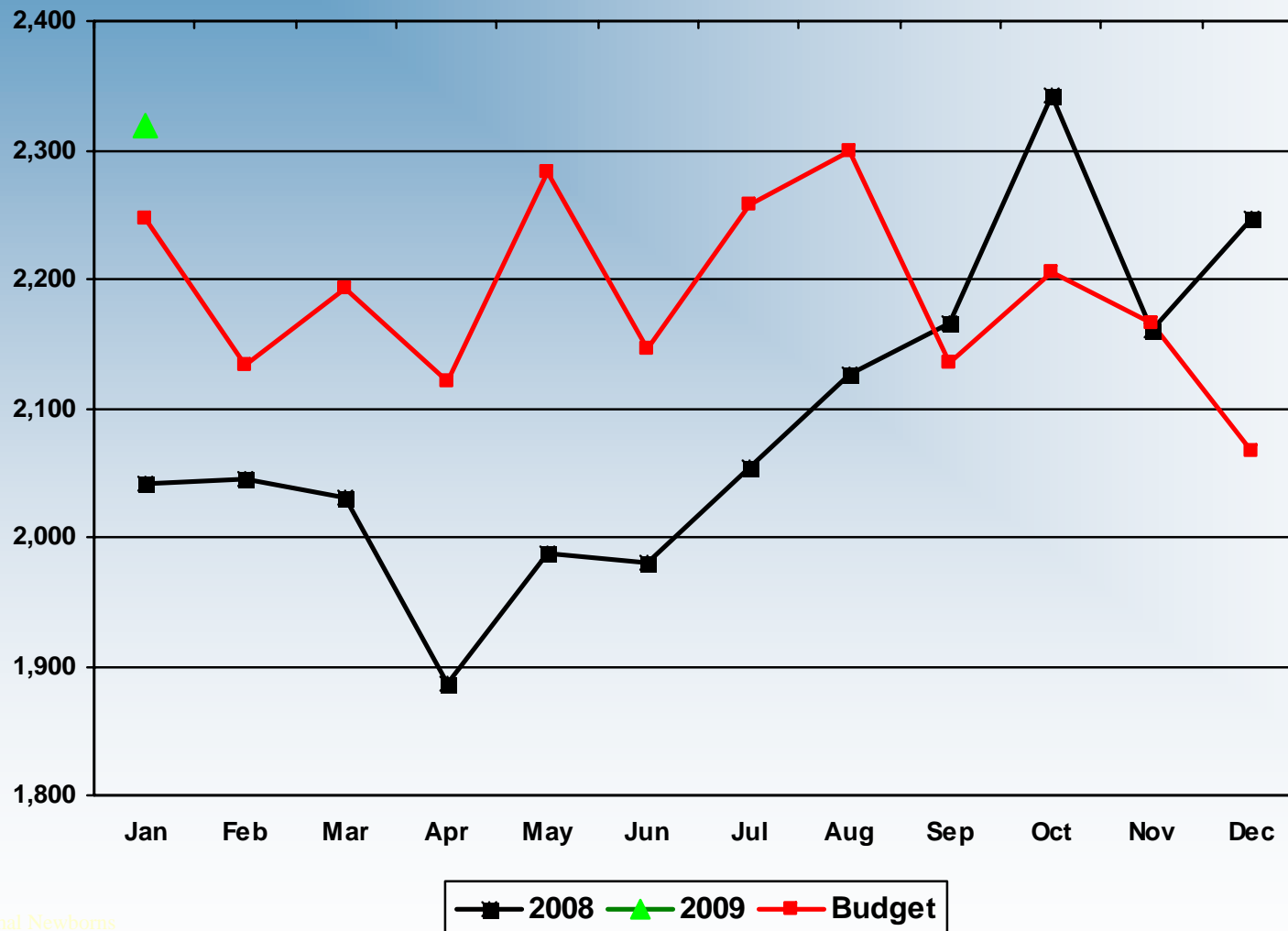
Excludes HSOC

Inpatient Surgeries



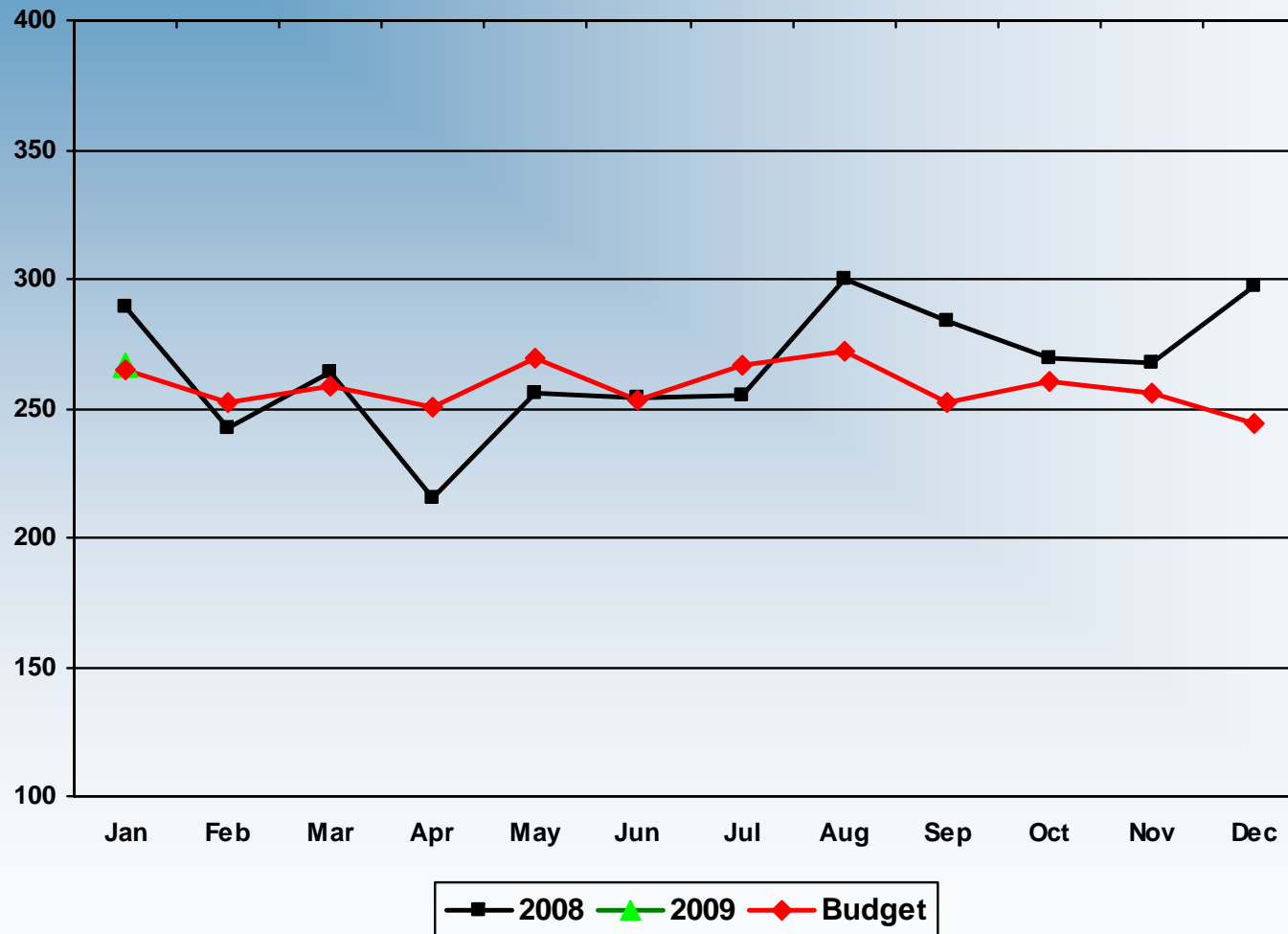
Excludes HSOC

Total Discharges



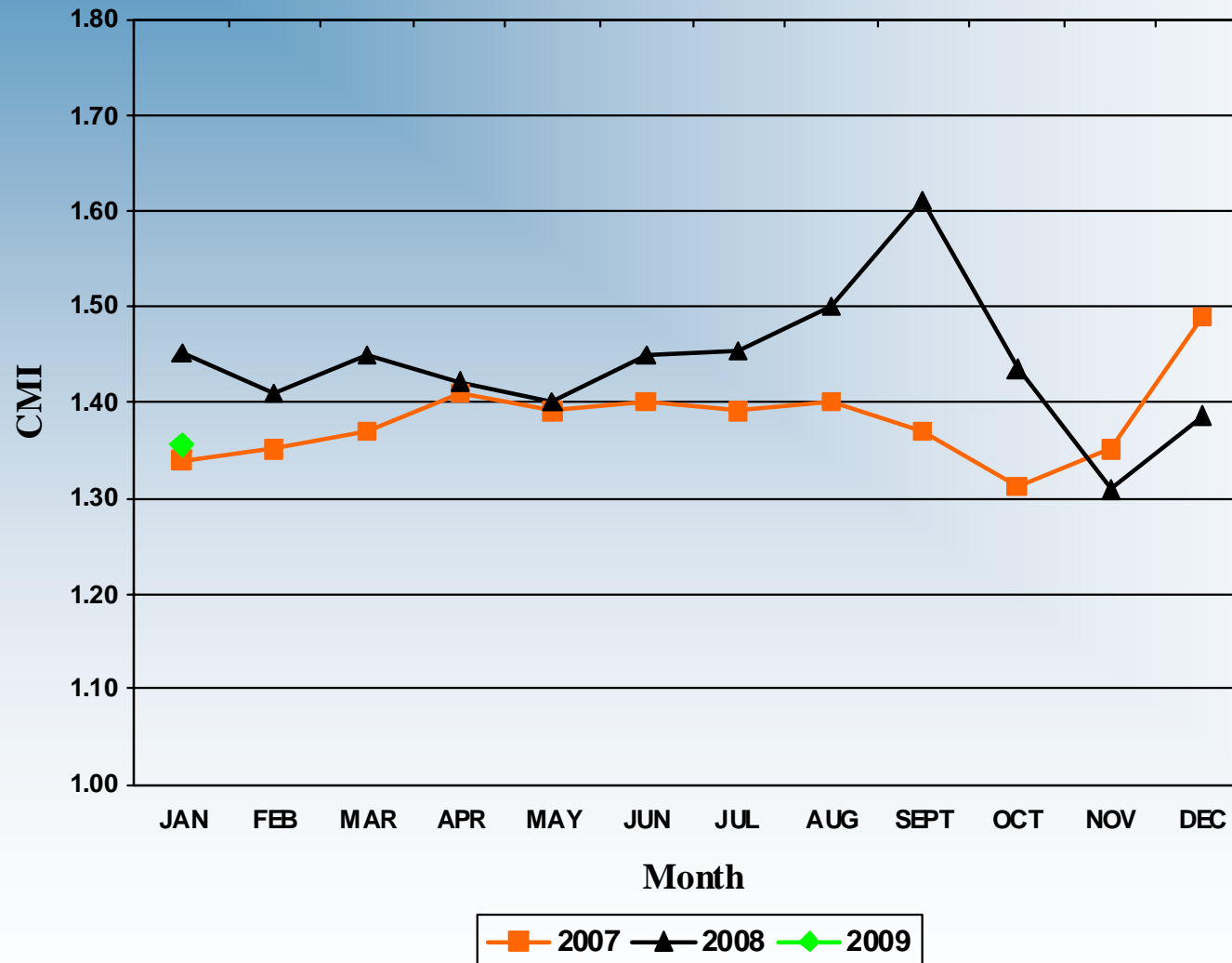
Excludes Normal Newborns

Deliveries / Live Births

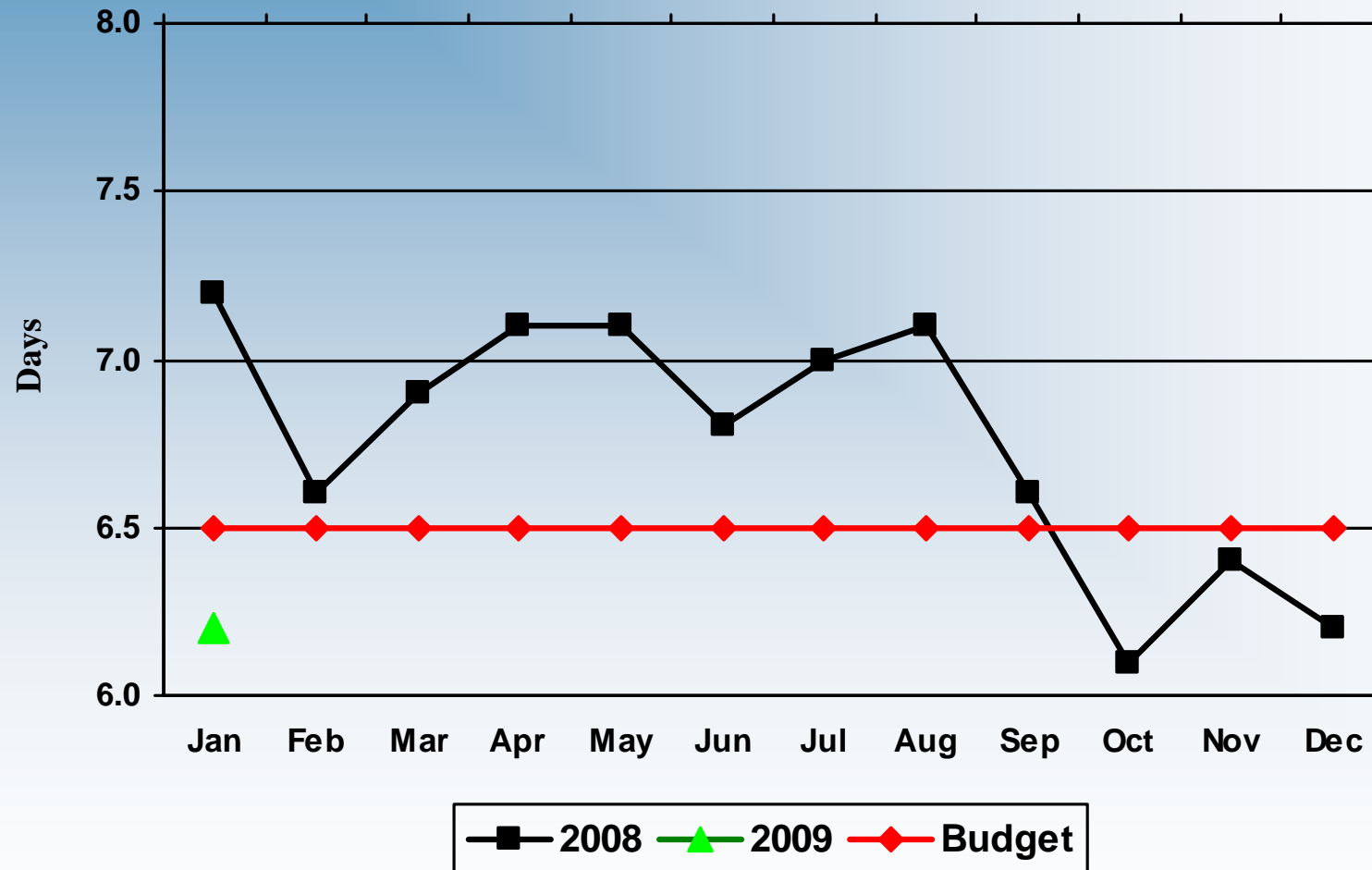


Overall Case Mix Index

June 2007 thru January 2009



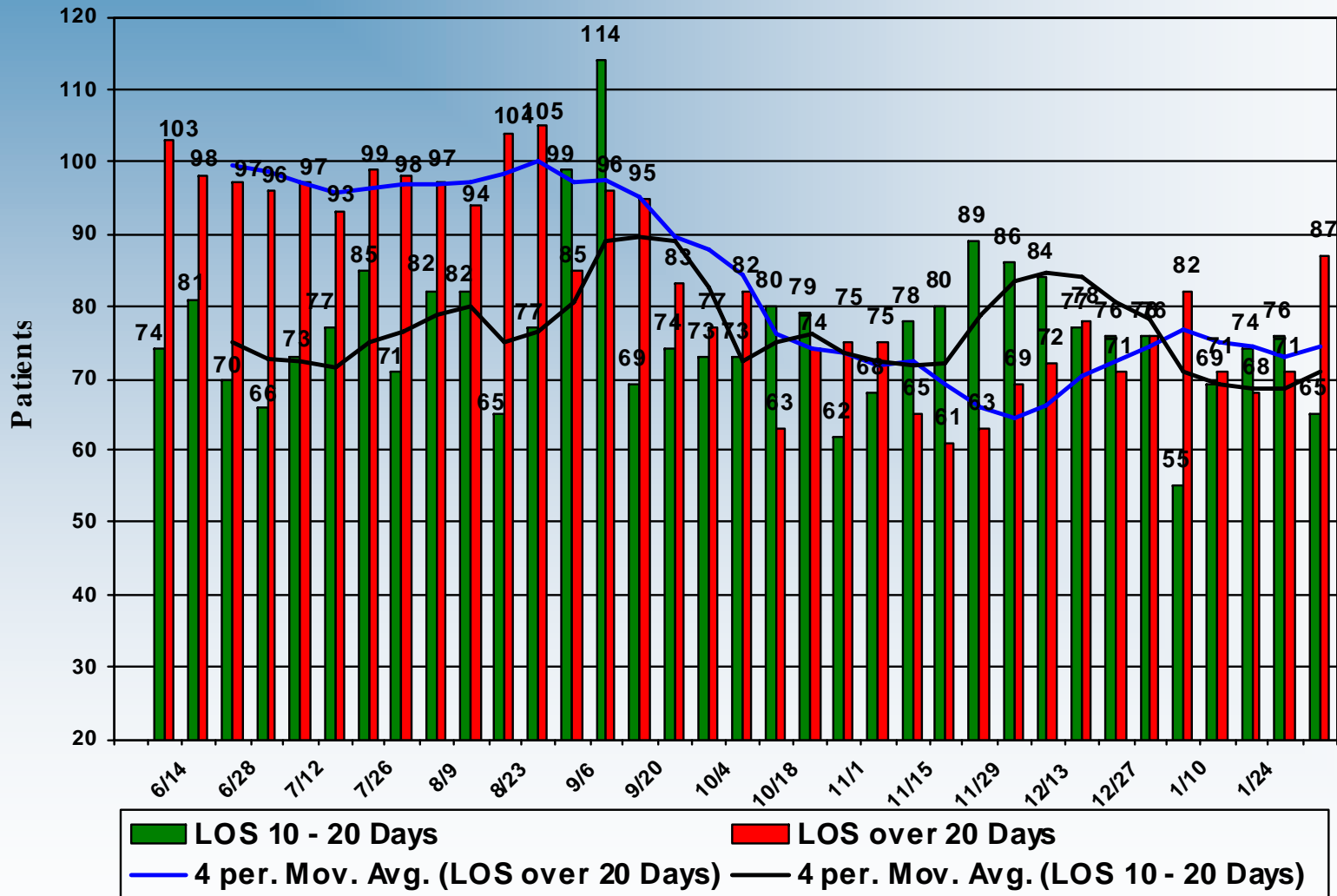
Average Length of Stay



Excludes HSOC

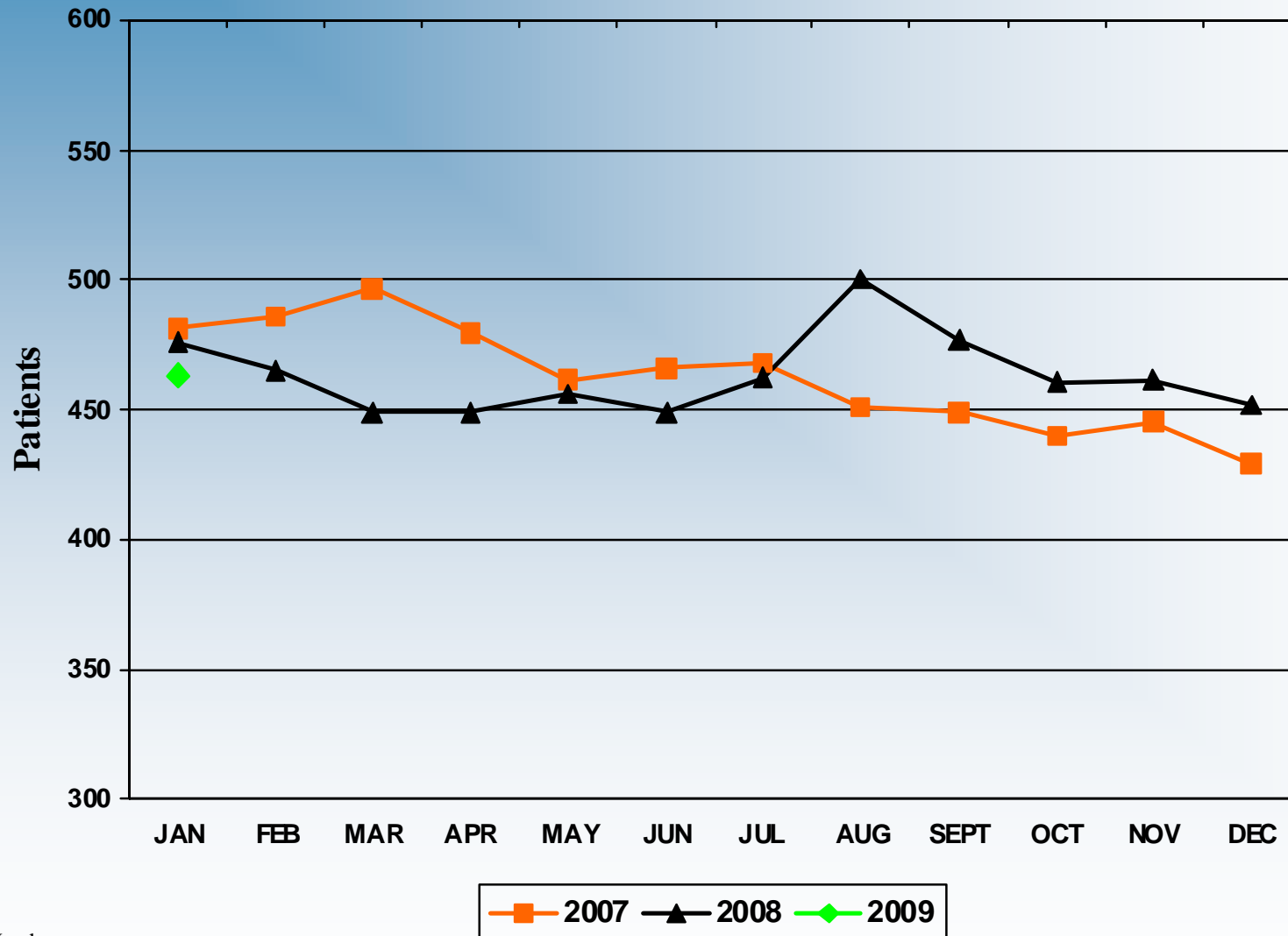
Patients with Length of Stay > Ten Days

(As of Date Indicated)



Average Daily Census

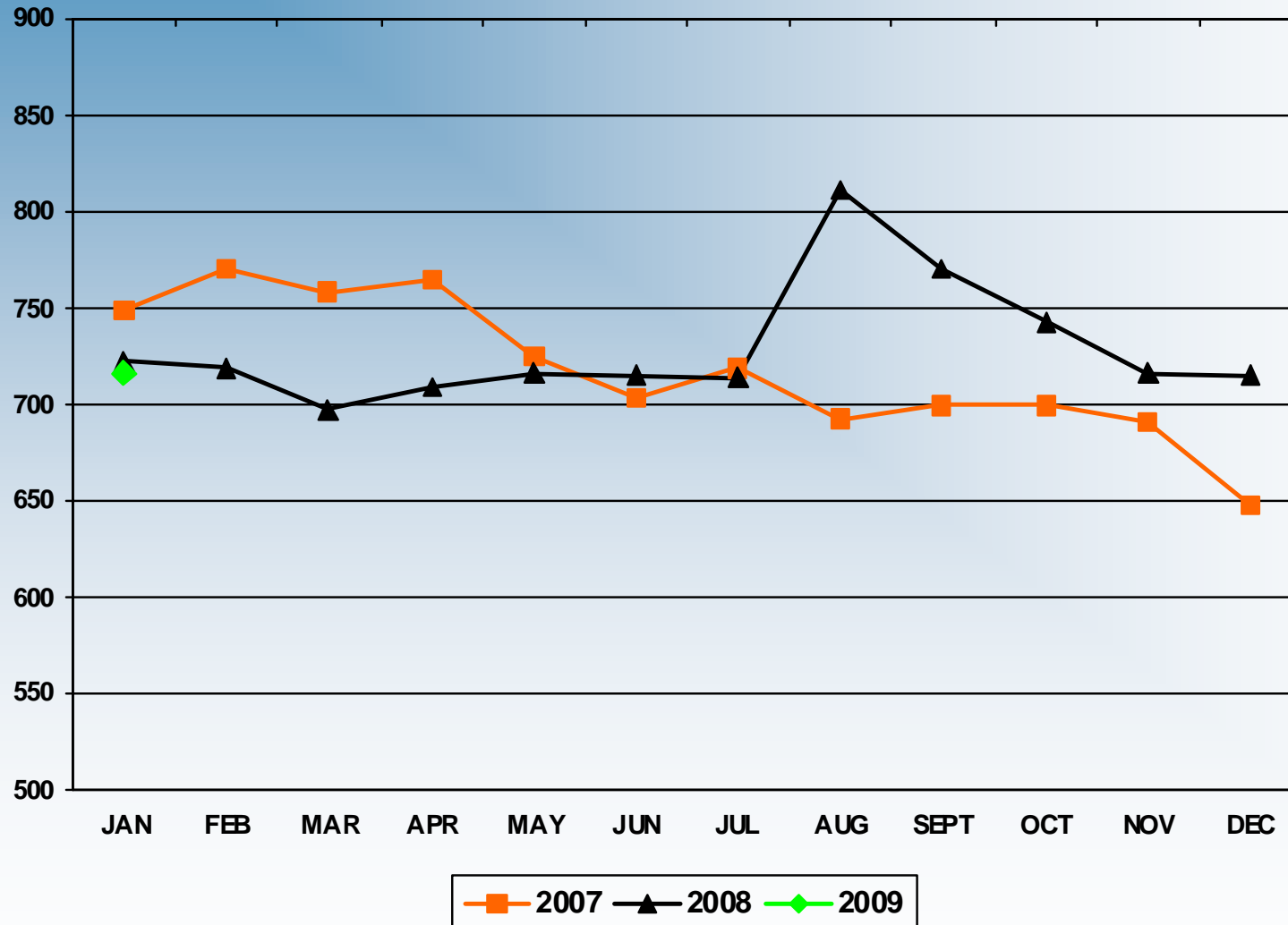
January 2007 thru January 2009



Excludes Normal Newborn

Adjusted Average Daily Census

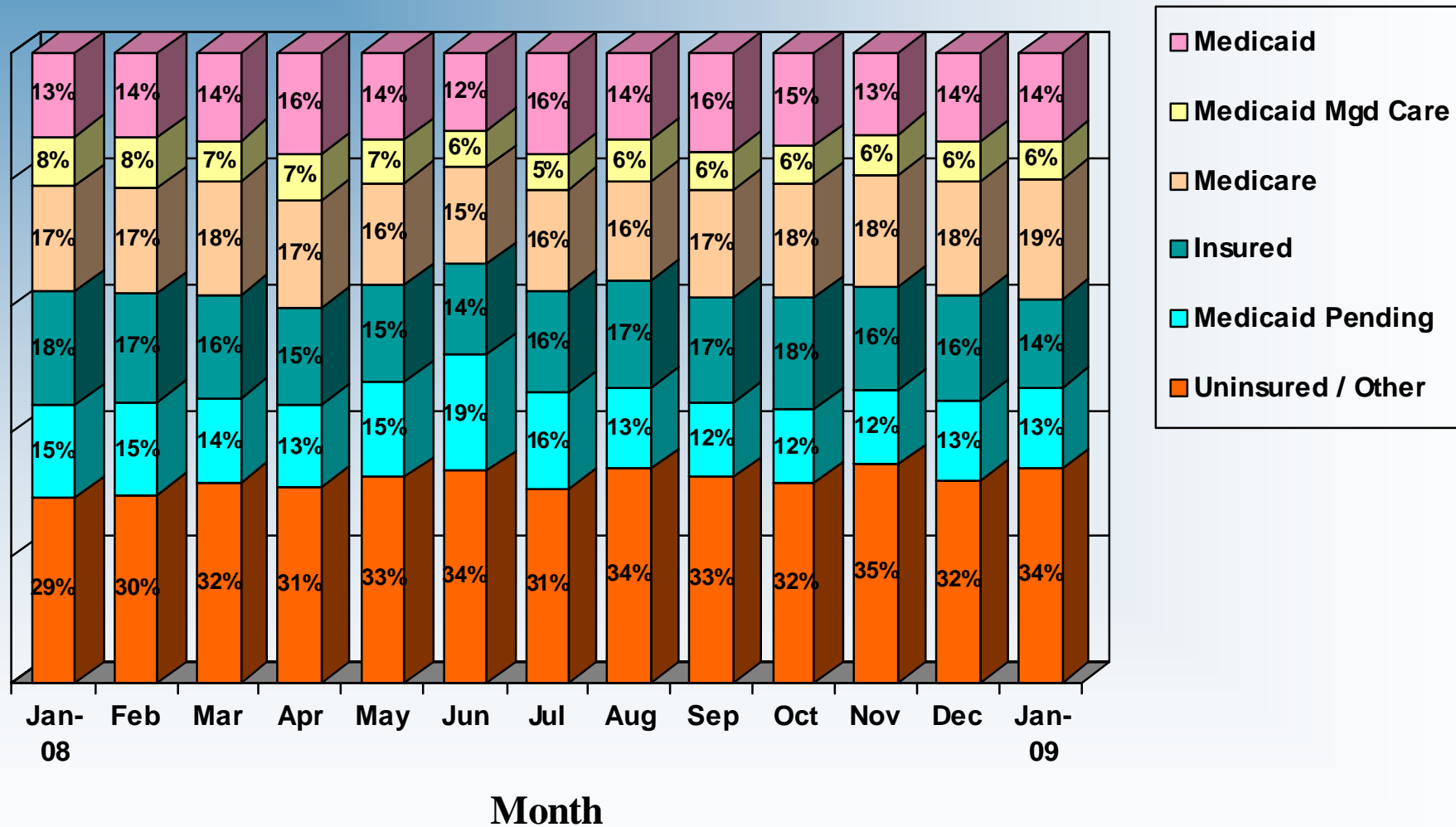
January 2007 thru January 2009



Excludes Normal Newborn

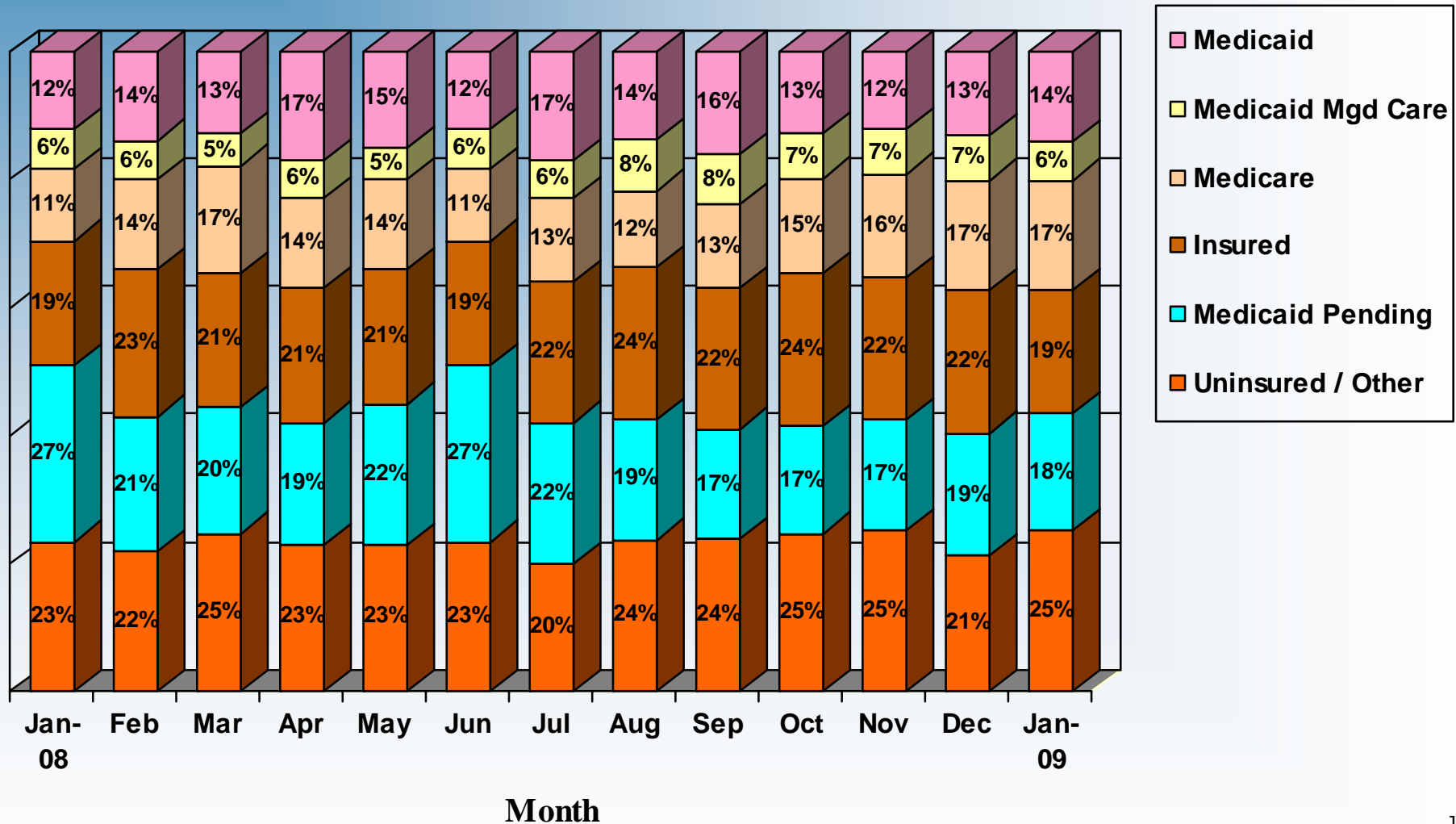
Payor Mix

January 2008 thru January 2009



Payor Mix – Inpatient

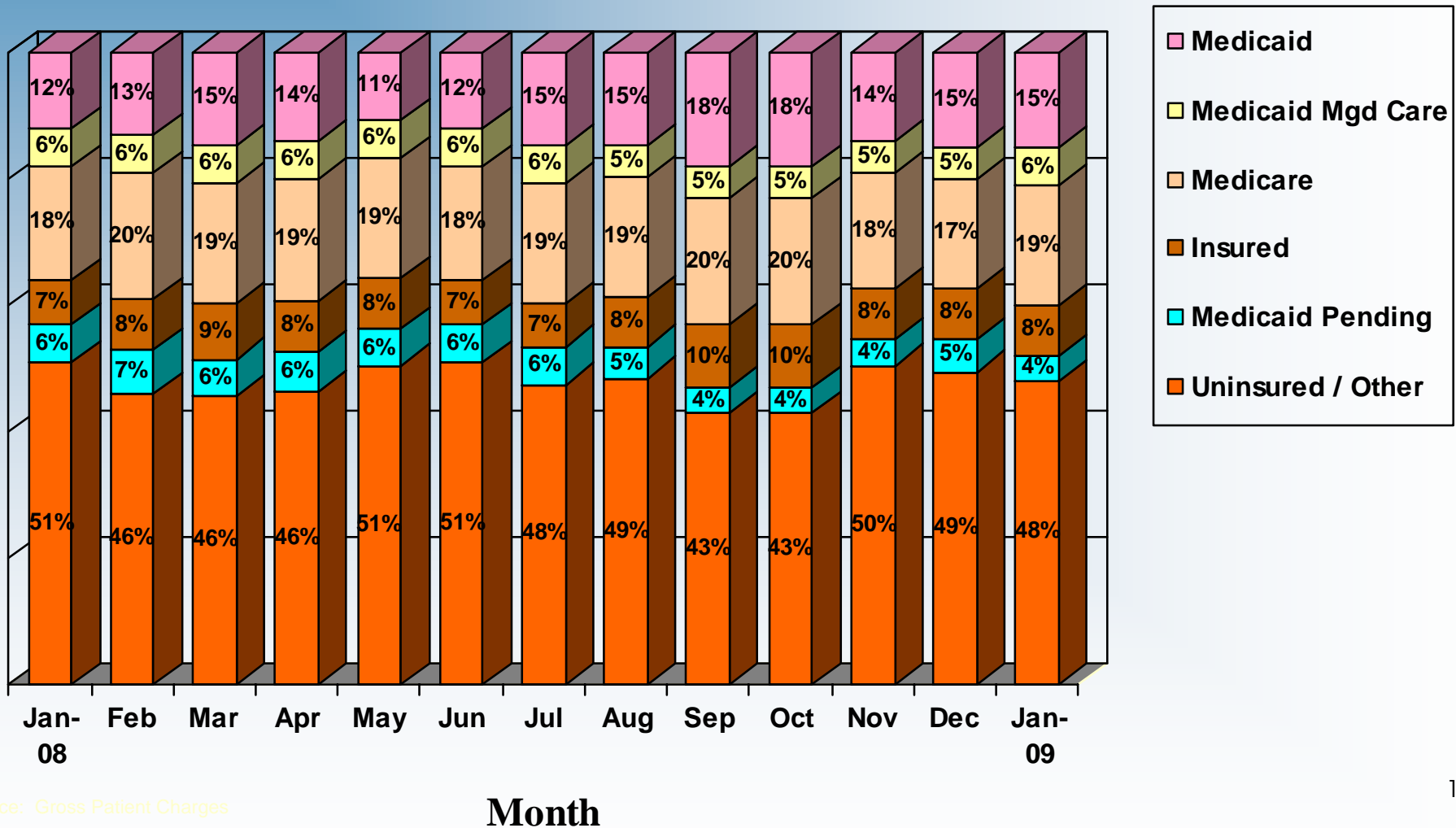
January 2008 thru January 2009



Source: Gross Patient Charges

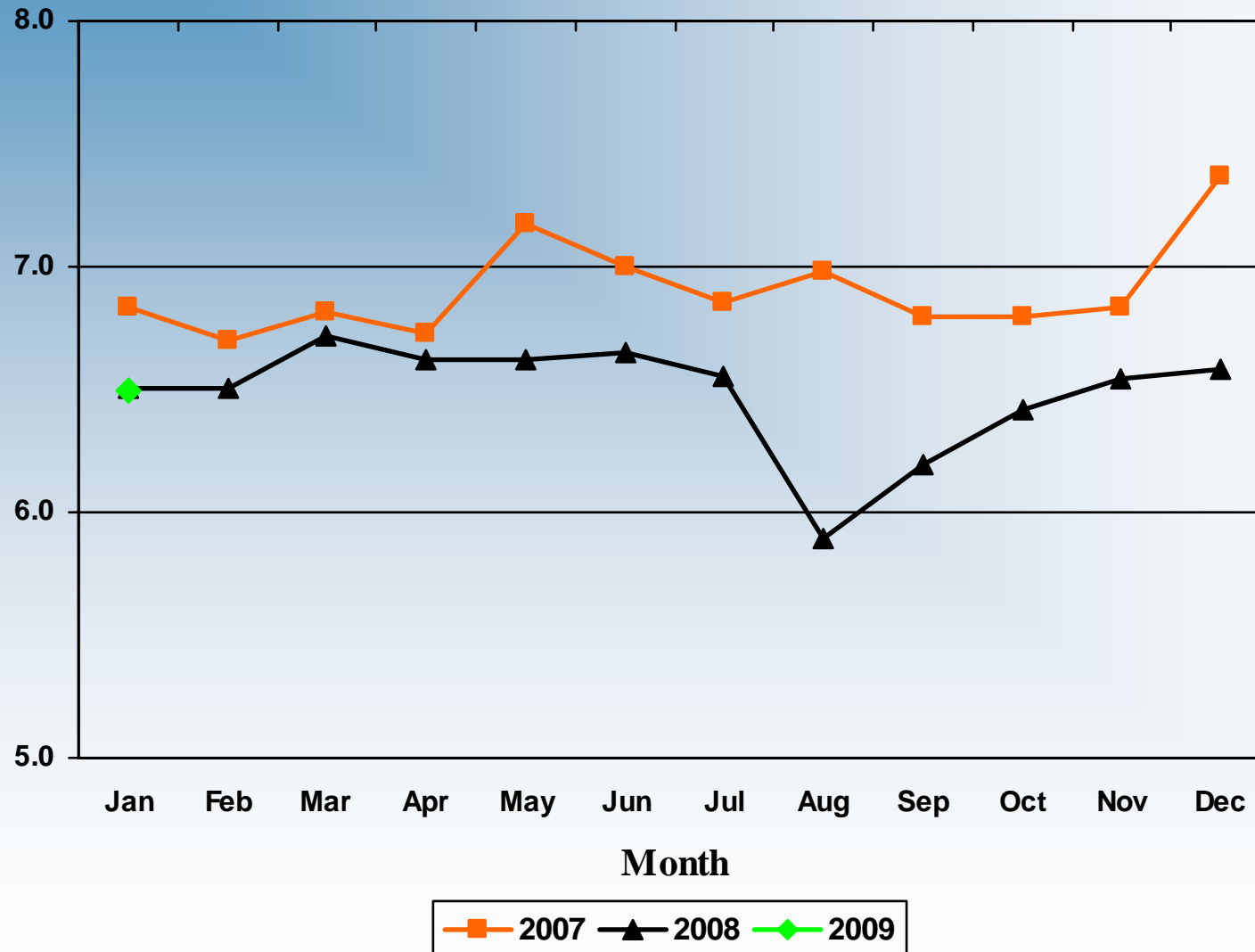
Payor Mix – Outpatient

January 2008 thru January 2009

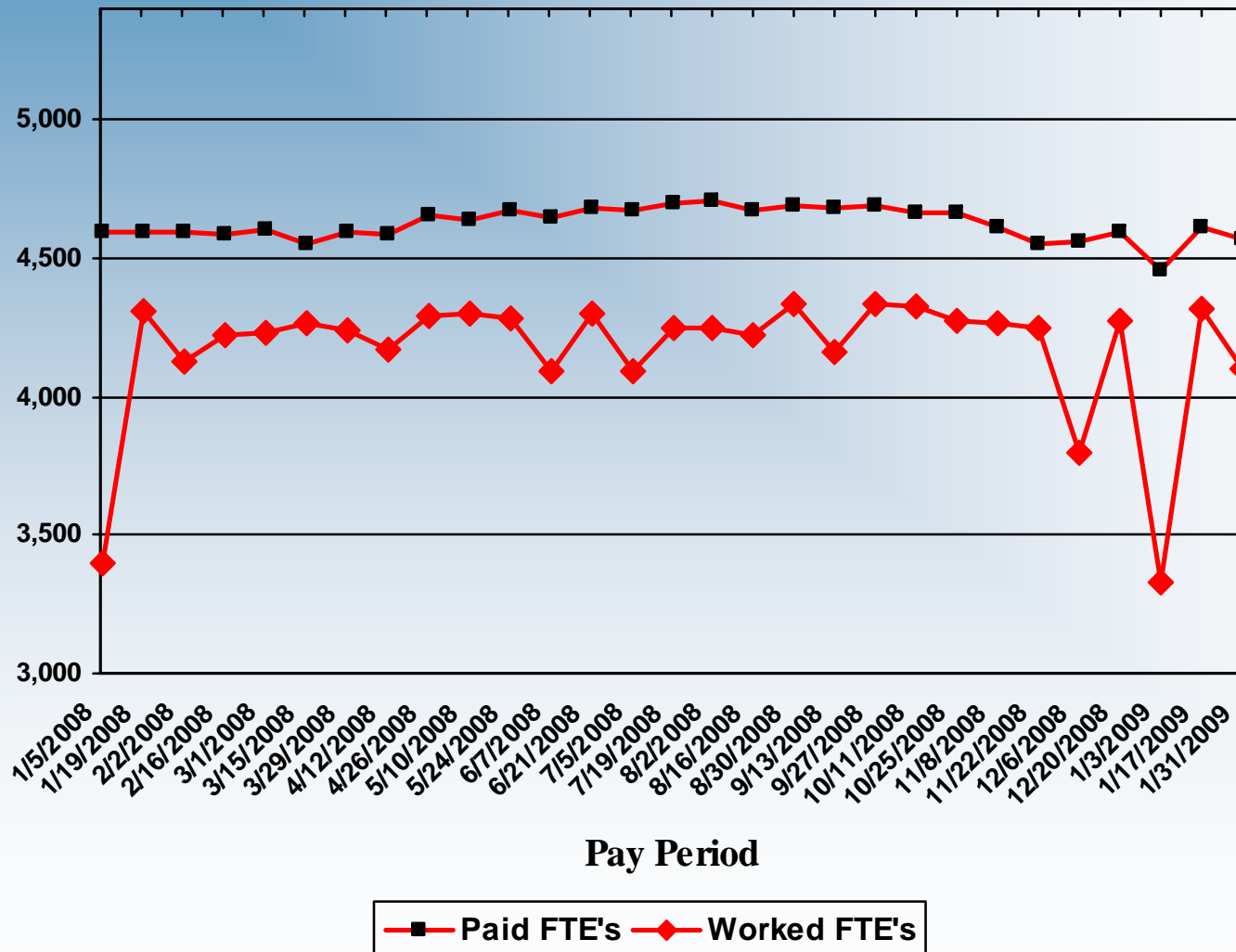


Source: Gross Patient Charges

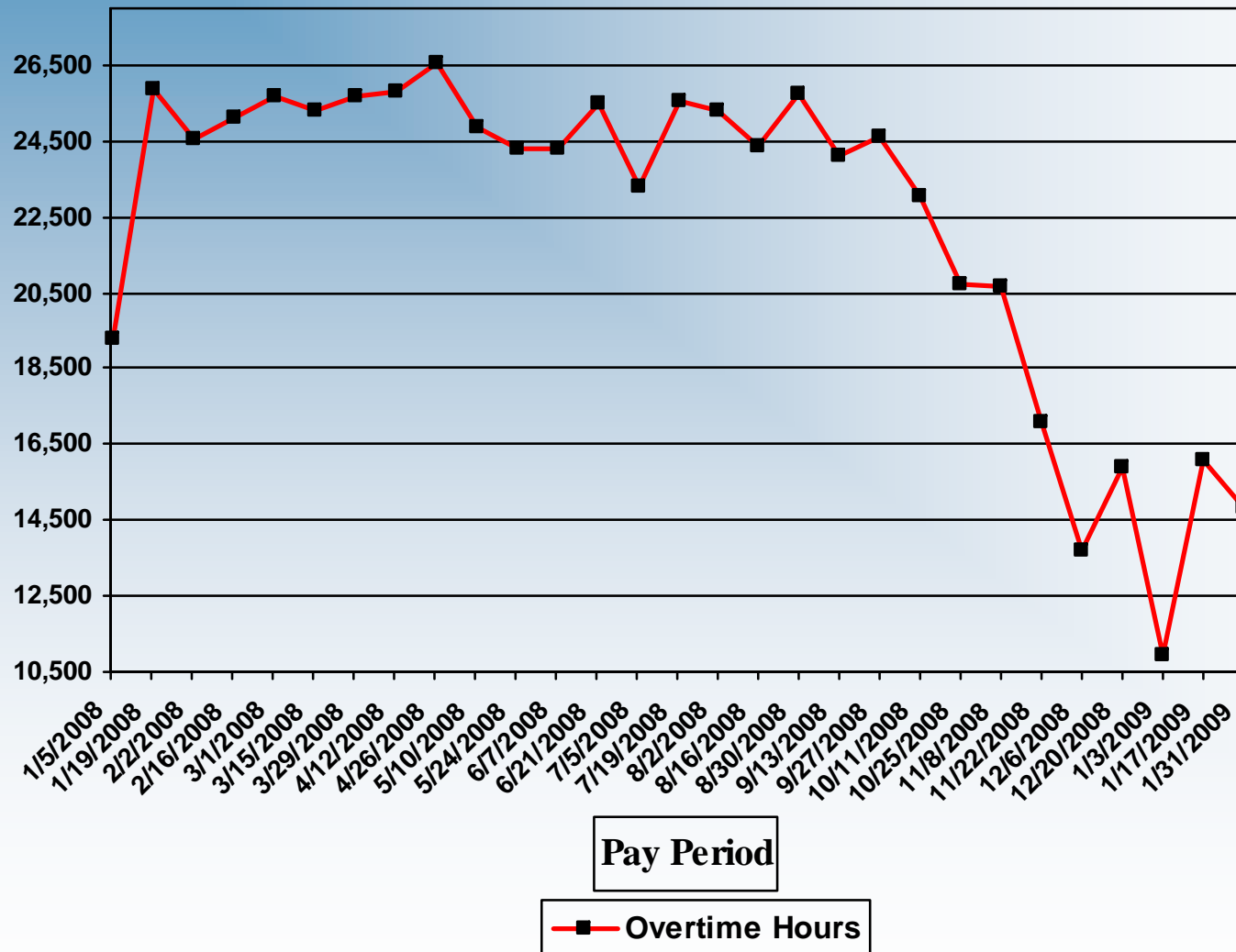
Paid FTEs per Adjusted Occupied Bed



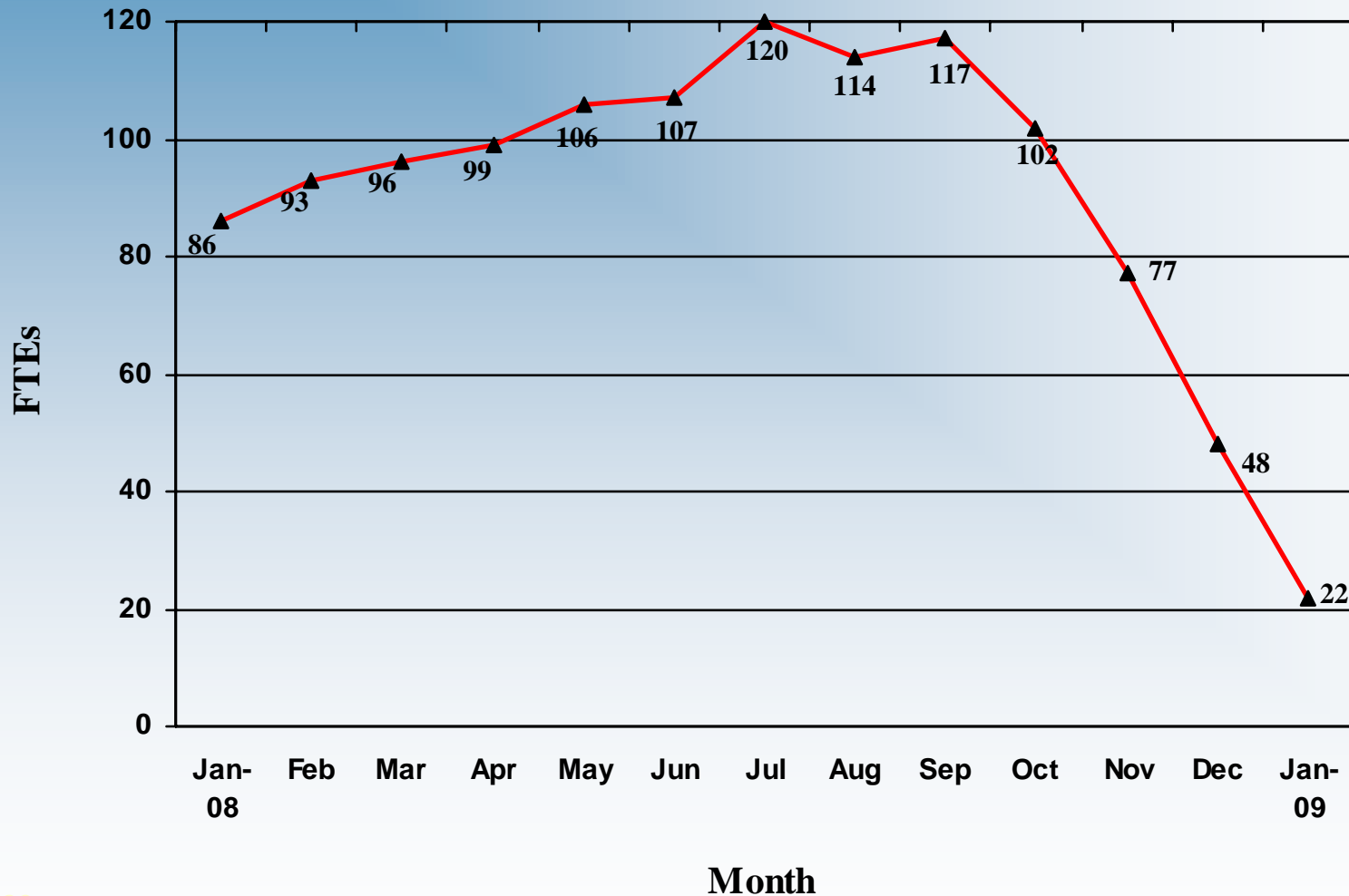
Employee – Paid FTEs & Worked FTEs



Overtime Hours by Pay Period



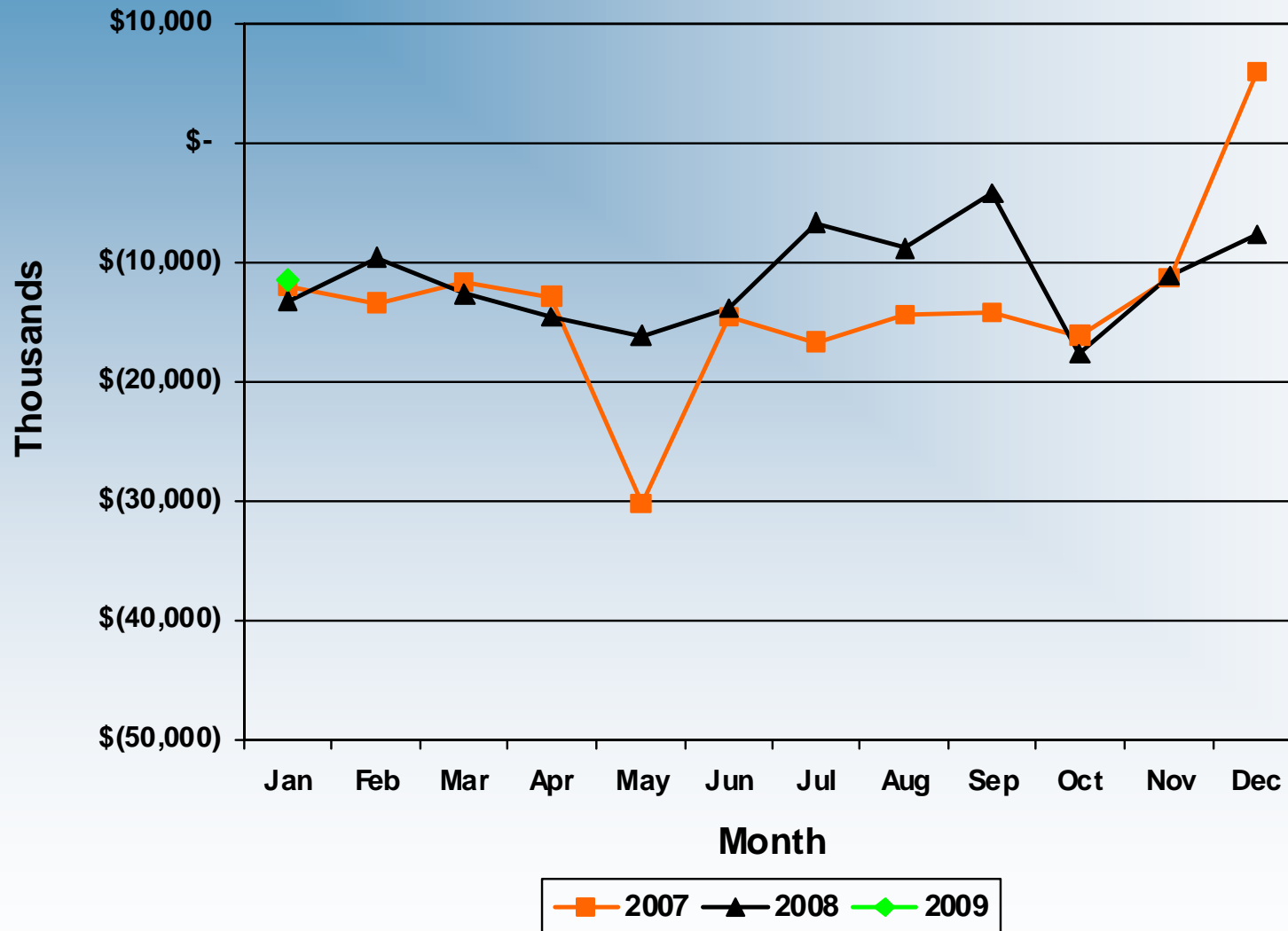
Agency FTEs



Excludes HSOC

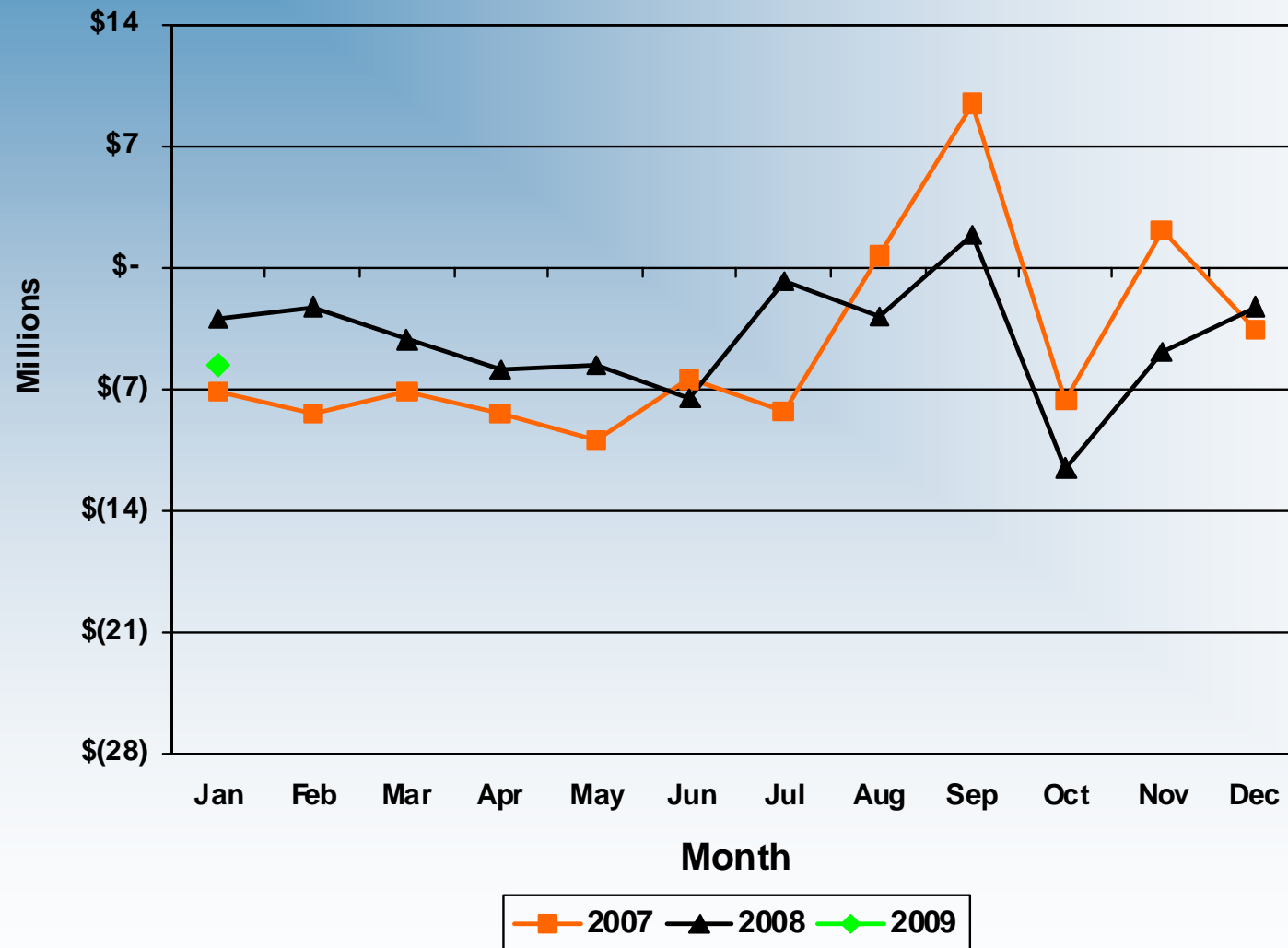
Operating Loss before County Contributions

January 2007 thru January 2009

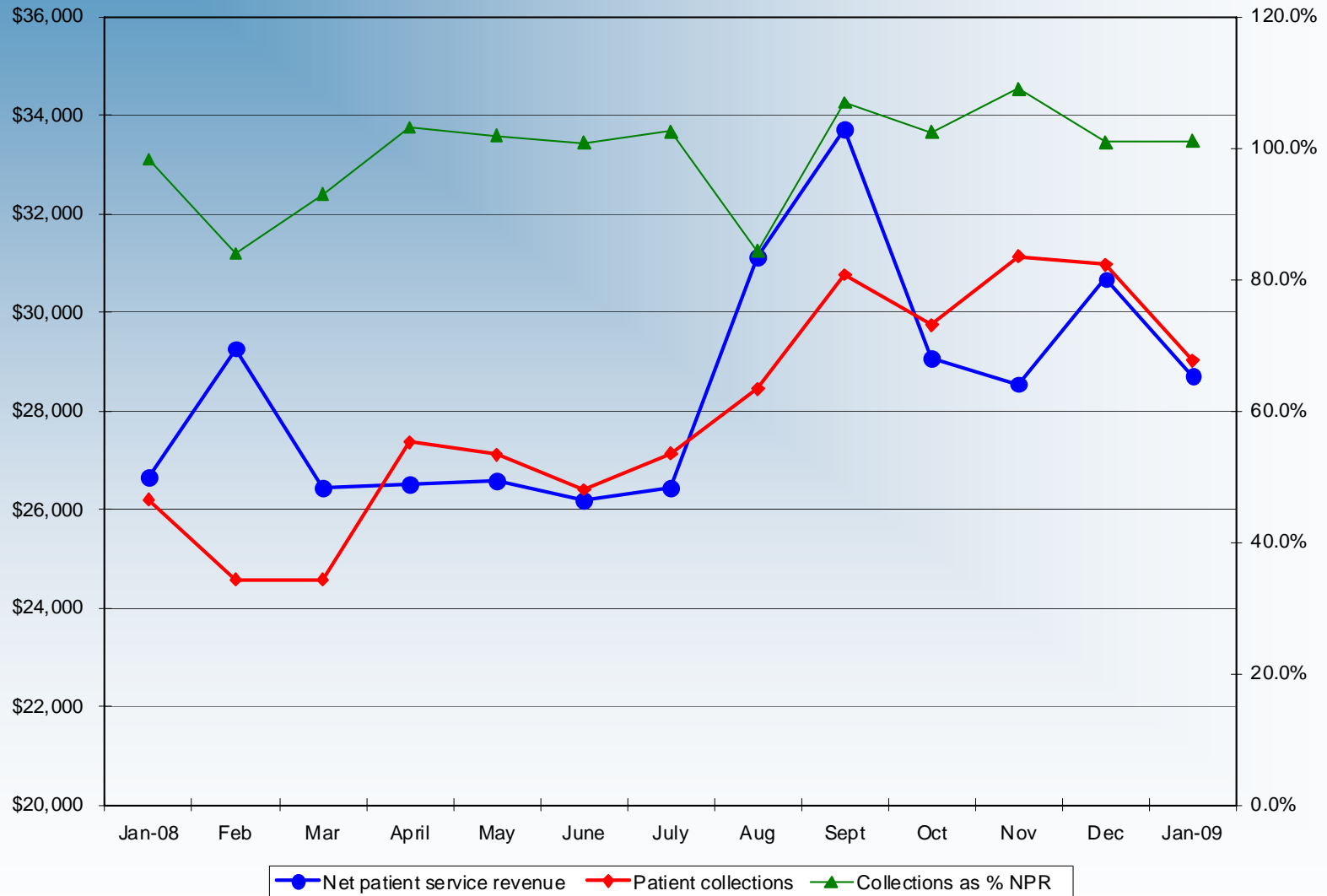


Operating Margin

January 2007 thru January 2009



Cash Collection Trends



Statement of Operations – Consolidated

For the period ending: January 31, 2009 (\$000's)

	2009 ACTUAL	2009 BUDGET	VARIANCE	% CHANGE	2008 ACTUAL
REVENUE:					
Net Patient Service Revenue	\$ 28,717	\$ 34,038	\$ (5,321)	-15.6%	\$ 26,656
Indigent Care Trust Fund Revenue	6,027	6,027	(0)	0.0%	6,016
Grant Revenue	5,137	5,227	(89)	-1.7%	5,595
Primary Care Revenue	0	0	0	0.0%	0
Other Income	999	782	217	27.8%	851
Total Revenue	\$ 40,880	\$ 46,074	\$ (5,193)	-11.3%	\$ 39,118
EXPENSES:					
Salaries and Wages	\$ 20,513	\$ 20,620	\$ 106	0.5%	\$ 19,554
Employee Benefits	3,709	5,108	1,399	27.4%	5,731
Contract Labor	108	346	238	68.7%	979
Prof Fees-Medical Schools	6,732	6,768	36	0.5%	5,879
Supplies	10,193	10,818	625	5.8%	9,447
Purchased Service	4,002	3,475	(527)	-15.2%	3,694
Provision for General and Professional Liability Risks	696	750	54	7.2%	1,414
Depreciation and Amortization	2,772	3,334	562	16.8%	2,586
Interest Expense	34	123	89	72.3%	909
Other Expenses	3,749	3,622	(127)	-3.5%	2,339
Transfers	(0)	(0)	(0)	75.0%	(0)
Total Expenses	\$ 52,508	\$ 54,963	\$ 2,455	4.5%	\$ 52,531
Contributions to HSOC	\$ (167)	\$ (167)	\$ (0)	0.0%	\$ (167)
Contributions to FDHA	\$ (208)	\$ (215)	\$ 6	-2.9%	\$ -
Contributions from CHOA & State	\$ -	\$ -	\$ -	0.0%	\$ -
OPERATING LOSS BEFORE CONTRIBUTIONS FROM COUNTIES	\$ (12,002)	\$ (9,271)	\$ (2,732)	29.5%	\$ (13,580)
CONTRIBUTIONS FROM COUNTIES	\$ 6,402	\$ 6,292	\$ 110	1.8%	\$ 10,456
OPERATING LOSS	\$ (5,600)	\$ (2,979)	\$ (2,622)	88.0%	\$ (3,124)
Investment Income	\$ (9)	\$ -	\$ (9)	0.0%	\$ -
Other	\$ (843)	\$ 213	\$ (1,056)	-496.7%	\$ 156
DEFICIENCY OF REVENUE OVER EXPENSES	\$ (6,453)	\$ (2,766)	\$ (3,686)	133.3%	\$ (2,968)

Statement of Operations – January 2009

Consolidating

	IDP	NHC	Crestview	Ambulance	GA Cancer	Hospital	Subtotal	HSOC	Consolidated
REVENUE:									
Net Patient Service Revenue	\$ 976	\$ 632	\$ 1,016	\$ 1,757	\$ 1,035	\$ 23,301	\$ 28,717	\$ 1,252	\$ 29,969
Indigent Care Trust Fund Revenue	-	-	-	-	-	6,027	6,027	271	6,297
Grant Revenue	3,246	-	-	8	-	1,883	5,137	41	5,178
Primary Care Revenue	-	-	-	-	-	-	-	11	11
Other Income	52	33	-	-	189	726	999	115	1,115
Total Revenue	4,274	665	1,016	1,766	1,224	31,936	40,880	1,689	42,570
EXPENSES:									
Salaries and Wages	516	471	694	1,030	425	17,377	20,513	1,167	21,680
Employee Benefits	107	95	144	212	88	3,064	3,709	245	3,954
Contract Labor	50	-	-	-	-	58	108	8	116
Prof Fees-Medical Schools	115	156	-	-	35	6,427	6,732	223	6,955
Supplies	3,305	223	152	58	634	5,822	10,193	117	10,310
Purchased Service	106	20	184	276	0	3,416	4,002	252	4,254
Provision for General and Professional Liability Ris	-	-	-	-	-	696	696	-	696
Depreciation and Amortization	46	30	29	72	-	2,595	2,772	169	2,941
Interest Expense	-	-	-	-	-	34	34	-	34
Other Expenses	26	23	40	79	1	3,580	3,749	135	3,884
Transfers	139	246	166	72	-	(624)	-	-	-
Total Expenses	4,411	1,263	1,408	1,798	1,183	42,446	52,508	2,317	54,825
Contributions to HSOC	-	-	-	-	-	(167)	(167)	167	(0)
Contributions to FDHA	-	-	-	-	-	(208)	(208)	-	(208)
Contributions from CHOA & State	-	-	-	-	-	-	-	453	453
Op Loss before Contributions	(137)	(597)	(392)	(32)	41	(10,885)	(12,002)	(7)	(12,010)
Contributions from Counties	-	356	127	-	-	5,919	6,402	-	6,402
Operating Profit / (Loss)	(137)	(241)	(265)	(32)	41	(4,966)	(5,600)	(7)	(5,608)
Non-Operating Income (Net)	-	-	-	-	-	(852)	(852)	7	(845)
Profit / (Loss)	\$ (137)	\$ (241)	\$ (265)	\$ (32)	\$ 41	\$ (5,818)	\$ (6,453)	\$ (0)	\$ (6,453)

Statement of Operations – Consolidated

For the YTD period ending: December 31, 2008 (\$000's) - Preliminary

	2008 ACTUAL	2008 BUDGET	VARIANCE	% CHANGE	2007 ACTUAL
REVENUE:					
Net Patient Service Revenue	\$ 341,215	\$ 352,851	\$ (11,636)	-3.3%	\$ 320,445
Indigent Care Trust Fund Revenue	72,319	72,195	124	0.2%	72,096
Grant Revenue	76,749	66,826	9,923	14.8%	68,049
Primary Care Revenue	0	0	0	0.0%	0
Other Income	12,292	9,741	2,551	26.2%	10,933
Total Revenue	\$ 502,575	\$ 501,613	\$ 962	0.2%	\$ 471,523
EXPENSES:					
Salaries and Wages	\$ 236,538	\$ 235,689	\$ (849)	-0.4%	\$ 239,515
Employee Benefits	55,533	75,683	20,150	26.6%	67,206
Contract Labor	11,149	7,630	(3,519)	-46.1%	9,754
Prof Fees-Medical Schools	71,537	72,746	1,208	1.7%	69,873
Supplies	120,466	114,693	(5,773)	-5.0%	126,779
Purchased Service	46,507	43,950	(2,557)	-5.8%	44,450
Provision for General and Professional Liability Risks	10,434	14,200	3,766	26.5%	3,536
Depreciation and Amortization	29,755	36,163	6,408	17.7%	29,914
Interest Expense	5,243	5,520	277	5.0%	12,751
Other Expenses	51,051	26,456	(24,595)	-93.0%	31,618
Transfers	0	50	50	100.0%	0
Total Expenses	\$ 638,214	\$ 632,781	\$ (5,433)	-0.9%	\$ 635,397
Contributions to HSOC	\$ (2,000)	\$ (2,775)	\$ 775	-27.9%	\$ (2,000)
Contributions to FDHA	\$ (1,644)	\$ -	\$ (1,644)	0.0%	\$ -
Contributions from CHOA & State	\$ -	\$ -	\$ -	0.0%	\$ -
OPERATING LOSS BEFORE CONTRIBUTIONS FROM COUNTIES	\$ (139,283)	\$ (133,943)	\$ (5,340)	4.0%	\$ (165,874)
CONTRIBUTIONS FROM COUNTIES	\$ 90,316	\$ 81,594	\$ 8,722	10.7%	\$ 126,015
OPERATING LOSS	\$ (48,967)	\$ (52,349)	\$ 3,382	-6.5%	\$ (39,859)
Investment Income	\$ (501)	\$ -	\$ (501)	0.0%	\$ 575
Other	\$ 12,337	\$ 1,920	\$ 10,417	542.5%	\$ 3,896
DEFICIENCY OF REVENUE OVER EXPENSES	\$ (37,131)	\$ (50,429)	\$ 13,297	-26.4%	\$ (35,387)