

GMHC Board Meeting

Grady Health System

Neighborhood Health Center

Clinic Transformation Strategy

Executive Summary

November 2, 2009

Confidential

For discussion Purposes Only



Clinic Transformation Strategy

Current State

Currently, Grady operates eight (8) Neighborhood Health Centers, four (4) in Fulton County and four (4) in DeKalb County, at the following sites:

Fulton County	DeKalb County
Asa G. Yancey, Sr. Health Center	DeKalb Grady Health Center
Grady Health Center East Point	Grady Health Center South DeKalb
North Fulton Health Center	Lindbergh Women & Children's Health
Otis W. Smith Health Center	North DeKalb Health Center

Clinic Transformation Strategy

Future State

- **Need-Based System of NHC's Providing a comprehensive array of Service.**
- **Medical Homes of choice**
- **Decompress the Emergency Room by providing Services closer to home**
- **3 Super sites offering Primary, Ancillary and Specialty Services**
- **Patient-Centered**

Clinic Transformation Strategy

Strategy for Growth

I. Appropriate Geographic Distribution

- New “Super Centers” in South Fulton and Southeast Dekalb
- Relocate and expand Dekalb Grady to become a “Super Center”

II. Adequate Facilities

- Co-locate North Fulton with Health Department at the North Fulton Annex.
- Lindbergh will remain a Women’s and Children specialty site.
- South Dekalb will remain open on Candler Road.
- All others will maintain their current functions.

III. Operational Improvements

- Expanded Hours
- Aggressive Marketing and Community Outreach
- Improved Patient through Put
- Goal of Break-even Operations